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BULLETIN

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Négociations collectives en série

Au cours des prochains mois, plusieurs associations de professeurs seront à la table de négociation alors qu'une douzaine de conventions collectives viendront à échéance au printemps et à l'été.

Les associations des universités York et Queen's, dont les conventions se terminent le 30 avril, seront les premières à entrer dans la ronde des négociations. Elles seront suivies en juin par les associations de Wilfrid Laurier, Moncton, Moncton-Shippagan, Laurentienne, Calgary, Trent, Athabasca, St. Thomas, Toronto et Guelph.

Les associations des universités St-Boniface, St-Louis-Maillet et Memorial entameront des négociations au cours de l'été.

Les associations des universités Western Ontario et de l'University College of Cape Breton tenteront de ratifier leur première convention. ■

Traduit de l'article «Bargaining Escalates».

Bargaining Escalates

THE next few months will see a flurry of collective bargaining as more than a dozen agreements expire in the spring and summer.

expire in the spring and summer.

"This will be an extremely busy time for local associations and for CAUT because of the number of agreements expiring and the many serious issues at the table," said James Turk, Executive Director of CAUT.

First up will be York and Queen's whose agreements expire on April 30. Wilfird Laurier, Moncton, Moncton-Shippagan, Laurentian, Calgary, Trent, Athabasca, St. Thomas, Toronto and Guelph are next with June expiry dates.

St-Boniface, St-Louis-Maillet and Memorial follow later in the

Western Ontario and University College of Cape Breton are seeking first contracts, and negotiations are continuing at Ryerson, Canadian Military Colleges, Lethbridge, Victoria, and the Nova Sootia College of Art and Design.

Paul Martin's Shell Game

Critics say the federal budget opens the cash floodgates, but they're wrong.

As far as budgets go, Paul Martin's 1999 version was a yawner. Most of the details were carefully leaked to the media and widely known weeks before the Finance Minister even picked out his new shoes.

While the contents were predictable, what was surprising was the reaction it elicited from Canada's ever vocal business lobby. Martin was sharply criticized for ignoring their pleas for bigger tax cuts and debt reduction. The Finance Minister, they fumed, was abandoning his tight fisted ways for the reckless profligacy of the past.

On the surface, it seemed they might have a point Martin claimed, after all, that Ottawa will be pumping billions of dollars back into health care — \$11.5 billion was the figure routinely cited. As impressive as it might sound at first, however, that figure represents the cumulative increase in transfer payments to the provinces to pay for Medicare over the next five years. If Martin really wanted to push the envelope, he could have just as easily said the Liberals were spending \$100 billion over 50 years. That certainly would have sent shivers up the spines of those in the nation's corporate boardrooms.

But the point is Martin is playing a shell game, making it appear he's reinvesting a lot more on health than is really the case. In fact, when adjusted for inflation and population growth, Martin's socalled health care budget will increase per capita



spending by less than 2 per cent per year. The result is that the federal share of total public health care spending, while rising in fiscal 1999 will begin to fall again the following year. After taking an axe to health care, Martin's applied a bandage.

Other programs fare even worse. Despite a bal-

Other programs fare even worse. Despite a ballooning surplus, there is no restoration of the cuts made to transfers for post-secondary education and social services. Even with the modest increase in health funding, total program spending as a share of

See FEDERAL BUDGET Page 4 IS

Rapport sur l'éducation rendu public

Sulvant de près le dépôt du budget fédéral, le Conseil des ministres de l'Éducation, Canada (CMEC) vient de rendre public un rapport infitulé Attentes du public relatives à l'enseignement postsecondaire. En préparation depuis deux ans, ce rapport est le premier exemple d'un consensus entre les ministres de l'Éducation sur des principes uniformes pancanadiens pour l'enseignement postsecondaire.

Les domaines clés des attentes énoncés dans le rapport de 23 pages sont la qualité, l'accessibilité, la mobilité et la transférabilité, la pertinence et l'adaptabilité, la recherche et l'avancement des connaissances, la transparence. Chacun de ces thèmes y est décrit de manière très génèrale.

Cependant, les ministres éludent l'élément capital de la mise en oeuvre du rapport. Leur rapport, en effet, «ne vise pas à déterminer la façon de répondre aux attentes ni la façon dont les deniers publics sont affectés. Il s'agit à de questions importantes, mais elles relèvent de la compètence des provinces et des territoires.»

«Compte tenu de l'endettement actuel des étudiants qui continue de s'alourdir, on ne peut prétendre à obtenir l'accessibilité», déclare le président de l'ACPPU, Bill Graham. «La qualité de la recherche et de l'avancement des connaissances ne peut être assurée sans une augmentation considérable du financement de base des universités pour les salaires et les infrastructures.»

L'ACPPU prône la création d'un fonds pour l'enseignement postsecondaire qui serait régi par une loi sur l'enseignement postsecondaire au Canada. Ce fonds permettrait d'établir et de mettre en oeuvre des normes et des principes nationaux pour l'enseignement postsecondaire au Canada.

L'ACPPU estime que ce fonds, relevant du fédéral, devrait être établi au niveau de 1993-1994 des paiements de transfert en espèces au titre de l'enseignement postsecondaire versés aux provinces et qu'il devrait croître avec l'économie. Une loi nationale pour l'enseignement postsecondaire permettrait de garantir que les transferts versés aux provinces au titre de l'enseignement postsecondaire seraient dépensés dans ce secteur.

Sans un réinvestissement sensible de la part des gouvernements fédéral et provinciaux, les résultats que les ministres souhaitent obtenir pour l'enseignement postsecondaire ne seront rien de plus que des banalités.

Traduit de l'article «Report on Education Released».

Report on Education Released

HARD on the heels of the federal budget, the Council of Ministers of Education of Canada (CMEC) has just released its "Report on Public Expectations of Post-secondary Education in Canada." Two years in the making, it is the first time the education ministers have agreed on a uniform set of principles for post-secondary education across Canada.

The key areas of expectations outlined in the policy are quality, accessibility, mobility and portability, relevance and responsiveness, research and scholarship, and accountability. These are described in general terms in the report.

But the ministers sidestep the crucial element of implementation. Their report states "This document is not concerned with how to achieve the expectations nor with what level of public funding is allocated in what manner. These are important issues, but they fall within the purview of individual provinces and territories."

CAUT bas called for the introduction of a post-secondary education fund governed by a Canada Post-Secondary Education Act which could establish and implement national standards and principles for higher education in Canada.

"Accessibility cannot be achieved with the present, and growing, levels of student debt," said CAUT President Bill Graham "Quality in research and scholarship cannot be achieved without greatly enhanced core funding of universities for salaries and infrastructure."

CAUT believes that a federal post-secondary education fund should be set at the 1993-94 level of federal cash transfers for post-secondary education to the provinces and should grow with the economy. A Canada Post-Secondary Education Act would ensure that funds transferred to the provinces for post-secondary education would actually be spent on post-secondary education.

Without a massive reinvestment by federal and provincial governments, the ministers' desired outcomes for higher education will become nothing more than plous platitudes.

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BULLETIN

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Letters for publication are welcome. Maximum 300 words. Publication is at the sole discretion of CAUT. CAUT will not normally print letters about individual local grievances nor those which, in its judgment, are libellous or defarmatory, are on subjects which are not wiltin the purview of CAUT's activities, or have been sufficiently discussed by other letter writers.

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La rédaction invite les lecteurs à lui écrire. La longueur
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que PACPPU estime diffamatoires ou dont le sujet dépasse le cadre des activités de l'ACPPU ou a été suffissamment débatu par d'autres correspondants.

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LETTERS COURRIER

Courageous researcher says 'thank you' for intervention

I wish to express my deepest appreciation to the University of Toronto Faculty Association, and the Canadian Association of University Teachers, first for having voted me in as a full member of the association and second for making it possible for me to continue my work at the University of Toronto.

President Robert Prichard of the University of Toronto has received high praise in the media for his instrumentation of my recent re-instatement at the Hospital for Sick Children in the early hours of Jan. 26.

However, it has not been as widely appreciated that it was only through the exemplary wisdom and determination of you, and your colleagues, that President Prichard ever became informed of the true facts and circumstances of this unfortunate affair.

I view the UTFA and the CAUT as bodies of courageous academics committed to protecting scientific and academic integrity within Canadian universities. These bodies first determined the facts and circumstances of my situation—and those of my redoubtable colleagues who have stood by me in the Apotex controversy—in the fall of 1998.

This was long before I learned of my (most recent) dismissal by the present Hospital for Sick Children administration. By its vote to include us as full members, UTFA has

protected my colleagues and me in our struggle to address issues of academic freedom and scientific integrity in clinical trials.

Drug and biotechnology companies continue to threaten the dissemination of scientific data by researchers and physicians all over the academic world. These stories are usually buried — by power on one side and fear on the other. The alleged public "squabbling," to which the media has referred in the last days of January, in fact ensured that, in contrast to many of these cases, the Canadian public learned of the circumstances of the Apotex/Hospital for Sick Children affair. The grievance process launched by UTFA demonstrates its commitment to avoid any repetition of this history.

It is our further hope that recommendations arising from an open inquiry into this matter will have world-wide impact for academic freedom and the protection of rights of researchers, however they are funded, to disseminate scientific findings openly. Once achieved, this is an indelible legacy, thanks for which is owed to a dedicated, just and generous University of Toronto Faculty Association and CAUT, both committed to fairness, excellence, and protection of their faculty.

Thank you again for your efforts in this matter.

NANCY F. OLIVIERI

Medicine and Pediatrics, University of Toronto

Mount Allison Strike Ends

AFTER 26 days on strike, members of the Mount Allison Faculty Association (MAFA) returned to work on Feb. 15, as a result of a mediated settlement.

"This has been a very difficult situation from the beginning," said MAFA President George De Benedetti. "But we were able to do so well because of the solidarity of our members and the support of CAUT, the Defence Fund and faculty associations across the country.

"Especially important," De Benedetti noted, "was the effect of the two rounds of solidarity visits by Defence Fund trustees and other association members. That colleagues were willing to travel thousands of miles to Atlantic Canada for the experience of walking on a freezing picket line is a moving realization, and greatly added to the resolve needed to end the strike."

The situation was resolved after New Brunswick's labour minister appointed Douglas Stanley, a nationally renowned mediator and former deputy minister of labour in New Brunswick, as a special mediator in the dispute on Feb. 8.

Although Stanley had no authority to impose a settlement, the government gave him the mandate to try and bring the parties to a resolution and to submit a report to the minister of labour.

The mediation session which lasted through Feb. 10-12 did not produce a settlement at the table. The main outstanding items were salary and how to deal with perceived bias by administration representatives on the tenure and promotion committee.

In his report to the labour minister on Feb. 12, Mr. Stanley recommended a three-year agreement, that the faculty association's position on the issue of bias be accepted, and that the employer's salary scales for the first year be accepted on condition the salary scales for the remaining two years be negotiated in June 1999, and if the parties could not agree by July I, that the matter be submitted to binding arbitration. The report further recommended that a back-to-work protocol be negotiated before striking members returned to work.

On Feb. 13 MAFA members endorsed the report, as did members of the Board of Regents. On Feb. 14 the parties were to negotiate the back-to-work protocol.

But when the employer's team came to the table on Feb. 14, they declared, in spite of their having accepted the terms of the Stanley Report, that they would not negotiate a protocol. Simultaneously, the university media relations department announced on their web page and through media releases that faculty members and librarians would be returning to work at 8:30 a.m. Monday, Feb. 15.

After eight hours of negotiations by telephone on Sunday between the department of labour and the parties, an entente was reached.

The faculty association would propose to its striking members on Monday morning that they return to work that afternoon, that Mr. Stanley would be recalled for mediation/arbitration on Feb. 16, and that if a back-to-work protocol could not be negotiated by 6 p.m. on Feb. 16, Mr. Stanley would arbitrate the outstanding issues based on final offer selection.

MAFA members agreed to return to work because of the safeguard of compulsory binding arbitration at the end of the negotiating process on Wednesday.

A back-to-work protocol was negotiated on Feb. 16 except for the "signing bonus" which ultimately had to be arbitrated. The arbitrator found in MAFA's favour. All members of the bargaining unit would receive a special research grant of \$1,800 with a cash-out feature of a maximum of \$500 on each June 30 of the collective agreement.

This award was given in partial recognition of the extra work striking members would bave through an extended teaching term for the 1998-99 academic year and for the subsequent encroachment on their research time.

In their written summation to the arbitrator on the issue of final offer selection on the signing bonus, the employer suggested the arbitrator could be changing the terms and conditions of employment of the new collective agreement by accepting either signing bonus proposal. This was effectively putting the arbitrator and MAFA on notice that the administration might subsequently mount a court challenge.

"We hope that common sense would prevail among the Board of Regents to accept an arbitrated settlement to which its administration was a willing party prior to the arbitration," said De Benedetti.

MAFA members had declared well before the start of the strike that they would accept binding arbitration to settle the outstanding issues. From the outset, the administration had refused the option of binding arbitration on the grounds they could not allow an outside party to determine a salary settlement that could jeopardize the future financial well-being of the university.

In accepting the Stanley Report of Feb. 12, the employer did in fact agree to binding arbitration to settle salaries for the remaining two years of the collective agreement.

"In this respect, they could have avoided the strike by accepting the principle of binding arbitration before the strike, as was asked of them by MAFA, the students, and the public," said De Benedetti.

The strike has ended but the conflict continues. The employer had agreed at the table to increase sabbatical salaries from 85 to 90 per cent, which it now denies. MAFA will send the issue to arbitration, and may launch an unfair labour practice before the New Brunswick Industrial Relations Board.

NEWS · ACTUALITÉS

L'Université bahá'í: L'ACPPU condamne les rafles iraniennes

Le président de l'ACPPU, Bill Graham, a condamné la tentative du gouvernement iranien de fermer l'institut d'enseignement supérieur bahá'í, le seul établissement d'enseignement postsecondaire de religion bahá'íe d'Iran.

Créé en 1987, l'institut qui est aussi connu sous le nom de Bahā'í Open University, a étè le théâtre de rafles massives de la part des forces de sécurité iraniennes l'année dernière. Des dirigeants bahá'ís au Canada ont signalé que plus de 30 professeurs avaient été arrêtés au cours de ces rafles commandées par le ministère de l'information, un service de renseignements du gouvernement iranien.

Les forces de sécurité ont également saisi des dossiers et de l'èquipement des classes, des laboratoires et des bibliothèques éparpillés à travers l'Iran dans des maisons et des édifices privés. Avant les rafles, l'Open University comptait près de 1000 étudiants ainsi que des professeurs et des chargés de cours bénévoles.

Dans une lettre bien sentie adressée au gouvernement iranien, M. Graham a fait remarquer que ces actions contrevenaient de manière flagrante au Pacte international relatif aux droits économiques, sociaux et culturels des Nations-Unies dont l'Iran est un pays signataire. Les états parties à cet acte sont tenus de garantir que «l'enseignement supérieur doit être rendu accessible à tous en pleine égalité, en fonction des capacités de chacun, par tous les moyens appropriés». M. Graham enjoint le gouvernement de cesser d'exercer de la discrimination à

l'égard des membres de la communauté bahá'ie et de leur garantir l'accès à l'Open University ainsi qu'à d'autres établissements d'enseignement postsecondaire en

Depuis la révolution islamique en 1979, les fidèles de la religion bahá'ie ont souffert de persécution en Iran. Le document secret du gouvernement traitant de la question bahá'ie que le conseil suprême de la révolution culturelle a élaboré en 1991 et qu'une commission des droits humains des Nations-Unies a rendu public deux ans plus tard, expliquait les projets visant à marginaliser la communauté bahá'íe d'Iran. D'après le document, le gouvernement devait traiter avec eux de manière à stopper leur progrès et leur épanouissement. Le gouvernement devait les expulser des universités, soit au moment de leur admission, soit pendant leurs études, dès que leur appartenance au bahá'ísme était connue.

Pour la communauté bahá'íe, la création de l'Open University était une tentative d'avoir accès aux études universitaires par l'entremise d'un système d'enseignement supérieur à part entière, complètement décentralisé et indépendant. Bien que la majorité des professeurs sont maintenant libérés, l'avenir de l'Open University demeure incertain. On continue de refuser l'accès des établissements d'enseignement postsecondaire aux bahá'is.

Traduit de l'article «CAUT Condemns Iran's Raid on Bahâ'i University», Bulle-tin, fèvrier 1999.

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Venturelli Wins **Moral Victory**

WHEN McMaster University's faculty of health sciences slashed noted pediatrician Dr. José Venturelli's salary, he didn't get mad, he filed a grievance. Dr. Venturelli claimed that the combination of a cut to his base salary and an imposed increase in clinical work undermined his ability to engage in teaching and research, the core functions of an academic.

However, for a grievance to succeed at McMaster there must be a violation of "a duly enacted policy or established practice." Although the panel hearing his case acknowledged that Dr. Venturelli's academic work was seriously threatened, it found that the university had no established benchmark setting the proper ratio of time spent in clinical and academic duties. Without the vio-

lation of a specific policy or practice, the grievance could not suc-

But the panel did have supportive words for Dr. Venturelli. They found the budgetary decisions at issue were threatening the ability of clinical faculty members to engage in teaching and research. In a strongly worded concluding statement, the judgement warned the faculty of health sciences it must "seek avenues of change with respect to how it is financed, in order that this erosion of academic rights and freedoms

Armed with this vindication, Dr. Venturelli and his supporters are now planning their political campaign to ensure that the teaching and research rights of clinical faculty are protected.

Censured Administrations in the United States

INVESTIGATIONS by the American Association of University Professors of the administrations of the institutions listed below show that, as evidenced by a past violation, they are not observing the generally recognized principles of academic freedom and tenure endorsed by this Association, the Association of American Colleges and Universities, and more than 150 other professional and educational organizations. The 1940 Statement of Principles on Academic Freedom and Tenure may be found in the May-June 1990 issue of Academe.

This list is published for the purpose of informing Association members, the profession at large, and the public that unsatisfactory conditions of academic freedom and tenure have been found to prevail at these institutions. Names are placed on or removed from this censure list by vote of the Association's Annual Meeting.



Placing the name of an institution on this list does not mean that censure is visited either upon the whole of the institution or upon the faculty, but specifically upon its present administration. The term "administration" includes the administrative officers and the governing board of the institution. This censure does not affect the eligbility of nonmembers for membership in the Association, nor does it affect the individual rights of members at the institution in question.

Members of the Association have often considered it to be their duty, in order to indicate their support of the principles violated, to refrain from accepting appointment to an institution so long as it remains on the censure list. Since circumstances differ widely from case to case, the Association does not assert that such an unqualified obligation exists for its members; it does urge that, before accepting appointments, they seek information on present conditions of academic freedom and tenure from AAUP (500-1012 14th St. N.W., Washington, D.C. 20005-3465) and prospective departmental colleagues. The Association leaves it to the discretion of the individual, possessed of the facts, to make the proper decision.

The censured administrations, with dates of censuring, are listed below. Reports were published as indicated by the Bulletin or Academe citations following each listing. Reference should also be made to "Developments Relating to Censure by the Association" and to the "Report of Committee A," each of which appears annually in Academe.

AAUP LIST OF CENSURED ADMINISTRATIONS

GROVE CITY COLLEGE PENNSYLVANIA
AMARILLO COLLEGE TEXAS
FRANK PHILLIPS COLLEGE TEXAS
VIRGINIA COMMUNITY COLLEGE SYSTEM
CONCORDIA SEMINARY MISSOURI
HOUSTON BAPTIST LINIVERSITY
MURRAY STATE UNIVERSITY KENTUCKY
SLINN COLLEGE TEXAS
UNIVERSITY OF OSTEOPATHIC MEDICINE AND HEALTH SCIENCES JOWA
STATE UNIVERSITY OF NEW YORK
PHILLIPS COUNTY COMMUNITY COLLEGE ARKANSAS
WINGATE COLLEGE NORTH CAROLINA
OLIVET COLLEGE MICHIGAN
NICHOLS COLLEGE MASSACHUSETTS
YESHIVA UNIVERSITY NEW YORK
AMERICAN INTERNATIONAL COLLEGE MASSACHUSETTS
ILLINOIS COLLEGE OF OPTOMETRY
METROPOLITAN COMMUNITY COLLEGES MISSOURI
WESTMINSTER COLLEGE OF SALT LAKE CITY
SOUTHWESTERN ADVENTIST COLLEGE TEXAS
TALLAGEGA COLLEGE ALABAMA
SOUTHERN NAZARENE UNIVERSITY ORLAHOMA
THE CATHOLIC UNIVERSITY OF PUERTO RICO
HUSSON COLLEGE MAINE
HILLSDALE COLLEGE MICHIGAN
UNIVERSITY OF JUDAISM CALIFORNIA
MARYLAND INSTITUTE COLLEGE OF ART
SOUTHEASTERN SAPTIST
THEOLOGICAL SEMINARY NORTH CAROLINA
ALABAMA STATE UNIVERSITY
CONCORDIA THEOLOGICAL SEMINARY INDIANA
THE CATHOLIC UNIVERSITY OF AMERICA
SAINT LEO COLLEGE FLORIDA
NEW YORK UNIVERSITY
DEAN JUNIOR COLLEGE MASSACHUSETTS
WESLEY COLLEGE DELAWARE
8ALTIMORE CITY COMMUNITY COLLEGE
LOMA LINDA UNIVERSITY CALIFORNIA
CLARKSON COLLEGE NEBRASHA
NORTH GREENVILLE COLLEGE SOUTH CAROLINA
SAVANNAH COLLEGE OF ART AND DESIGN
UNIVERSITY OF BRIOGEPORT
BENEDICT COLLEGE SOUTH CAROLINA
NYACK COLLEGE NEW YORK
8ENNINGTON COLLEGE
ALASKA PACIFIC UNIVERSITY
ESSEX COMMUNITY COLLEGE MARYLAND
STEVENS INSTITUTE OF TECHNOLOGY NEW JERSEY
ST. BONAVENTURE UNIVERSITY NEW YORK
UNIVERSITY OF SOUTHERN CALIFORNIA
GARLAND COUNTY COMMUNITY COLLEGE ARKANSAS
SAINT MEINRAD SCHOOL OF THEOLOGY INDIANA
MINNEAPOLIS COLLEGE OF ART AND DESIGN
8RIGHAM YOUNG UNIVERSITY
UNIVERSITY OF THE DISTRICT OF COLUMBIA
LAWRENCE TECHNOLOGICAL UNIVERSITY

March 1963(1S-24)	1963
September 1967(292-302)	1968
December 1968(433-38)	1969
April 197S(30-38)	1975
April 197S(49-59)	197\$
April 197S(60-64)	1975
December 197S(322-28)	1976
April 1976(83-94)	1976
April 1977(82-87)	1977
August 1977(237-60)	1978
May 1978(93-98)	1978
May 1979(240-S0)	1979
April 1980(140-S0)	1980
May 1980(207-12)	1980
August 1981(186-9S)	1982
May-June 1983(42-46)	1983
November-Oecember 1982(17a-23a)	1984
March-April 1984(23a-32a)	1984
November-December 1984(1a-10a)	1985
January-February 198S(1a-9a)	1988
May-June 1986(6a-14a)	1986
November-December 1986(7a-11a)	1987
May-June 1987(33-38)	1987
May-June 1987(4S-S0)	1987
May-June 1988(29-33)	1988
May-June 1988(34-40)	1988
May-June 1988(49-S4)	1988
M h 4000/05 400	
May-June 1989(35-4S)	1989
May-June 1989(46-S6)	1989
May-June 1989(S7-67)	1989
September-October 1989(27-40)	1990
November-Oecember 1989(34-40)	1990
May-June 1990(49-S6)	1990
May-June 1991(27-32)	1992
May-June 1992(24-36)	1992
May-June 1992(37-41)	1992
May-June 1992(42-49)	1992
May-June 1993(46-53)	1993
May-June 1993(S4-64)	1993
May-June 1993(6S-70)	1993
November-December 1993(37-45)	1994
May-June 1994(37-46)	1994
September-October 1994(73-79)	1998
March-April 199S(91-103)	1998
May-June 1995(32-39)	1998
May-June 199S(40-S0)	1998
May-June 199S(S1-S6)	1998
July-August 199S(6S-73)	1996
November Oecember 199S(40-S1)	1996
May-June 1996(41-46)	1996
July-August 1996 (S1-60)	1997
May-June 1997 (\$3-\$8)	1997
September-October 1997 (S2-71)	1998
May-June 1998 (46-SS)	1998
May-June 1998 (\$6-62)	1998

Federal Budget Misses the Mark

From PAGE 1

the economy will continue to decline to its lowest level in 50 years and will continue to fall further in fiscal 2000. Labelling Martin a big spender might make a good sound bite, but as a statement of fact it is simply wrong.

The budget also announced an important change to how the Canada Health and Social Transfer (CHST) will be administered. The CHST, which provides federal funding to the provinces for health, post-secondary education and social assistance, will be allotted on a per capita basis within three years. Currently, the distribution of CHST funds varies because of limits that had been ar plied to Ontario, Alberta and BC under earlier funding arrangements. Those three provinces will be the big winners in the move to equal per capita funding - Ontario alone is expected to cash in on an additional \$1 billion in the next two years.

The changed formula, while intended to resolve some of the unfairness in the CHST, rafses other problems. While no province will "lose" under the new formula, the wealthier provinces will get a larger share of CHST increases. The loud cries heard in Quebec in recent weeks are in protest of this.

The new per capita formula may be unfair in another area too: it ignores the different needs of different provinces. Under the proposed plan, Newfoundland will now receive the same per capita transfer to pay for social assistance as Alberta, But Newfoundland has far higher levels of poverty and greater rates of social assistance recipients. The same could equally be said for provinces that have higher post-secondary education participation rates: no matter what the demands on programs are, all provinces will be given the same CHST per capita transfer.

On a slightly more positive note, the budget did increase funding for research by \$1.4 billion over 3 years. To put that figure into perspective, however, Martin's announced tax cuts will cost the federal treasury about \$1.5 billion in the first year alone.

Included in the new research spending is an additional \$200 million for the Canadian Foundation for Innovation, \$430 million for the Canadian Space Agency, \$95 million for the Canadian Institute for Health Information, and \$140 million over two years to establish the Canadian Institutes of Health Research. Both SSHRC and NSERC also receive modest but desperately needed funding interesses.

While the extra money is certainly welcome, there are two reasons to be cautious. First, much of the new funding is tied to private sector partnerships, raising renewed concerns about academic freedom and research independence.

Secondly, the new money is simply no substitute for core funding of Canada's universities and colleges. Post-secondary education, along with social assistance and employment insurance, has borne the brunt of Martin's fiscal belt tightening. The Finance Minister's refusal to restore the severe cuts he made to these programs is ne made to dese programs particularly unsettling given the fiscal room he enjoys. Even the most conservative forecasters admit that Martin is looking at a surplus of \$10 billion in fiscal 1999, more than enough to offset the \$3.7 billion slashed from higher education and social assistance since 1995.

It's hard, then, to understand the angry rhetoric emanating from business groups. Martin's 'new' spending is nothing less than miserly. He could have easily allocated at least 3 times as much to the task of rebuilding our social infrastructure than he did — without jeopardizing the coveted balanced budget.

Even though the fiscal crisis that allegedly motivated the severe cuts in programs is over, Martin's latest budget actually continues down the same path of downsizing and retrenchment. For that, there may yet still be joy on Bay Street.



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Unionized Faculty in BC Negotiate New Harassment Language for Colleges

By KEITH REYNOLDS

MOST educators in British Columbia's colleges, universitycolleges and institutes now have new contract language to help them deal with harassment issues.

The new provisions provide the faculty of the province's post-secondary institutions with a common set of procedures to use if a complaint of harassment is made. They were negotiated as part of a province wide agreement on common issues between employers and the two unions involved, the College Institute Educators' Association (CIEA) and the BC Government and Service Employees Union.

Problems in the System

Prior to the new agreement, harassment complaints in the college system were dealt with by a hodgepodge of politices and procedures that were different at each institution. CIEA President Ed Lavalle said his union had found a number of critical weaknesses in the system that protected neither a person making an accusation nor the accused.

Some of the problems Lavalle identified included a lack of training for investigators, a lack of due process, and issues around confidentiality and privilege. CIEA had also raised concerns that proceedings from internal investigations should not be used in subsequent discipline arbitrations. Arbitrators have ruled both ways on this issue.

Investigations had also been inconsistent among the institutions. In some cases harassment officers had been involved, while in others outside investigators had been engaged to collect facts. In some cases faculty members had been questioned in an investigation without the benefit of a union representative present. On other occasions, CIEA members had been asked to sit on internal tribunals to "judge" other CIEA members.

New Provisions

The new contract language commits the two parties to working towards a harassment free institution but acknowledges that it is the employer's responsibility, under BC's Human Rights Code, to prevent harassment and to provide procedures to handle complaints and resolve problems where harassment has occurred. The new provision commits the employer to offering training programs designed to prevent harassment.

The contract contains a Statement of Commitment acknowledging that harassment violates fundamental rights. It commits the parties to provide "a working and learning environment that allows for full and free participation of all members of the institutional community." It acknowledges that harassment is a serious offence and may be cause for disciplinary sanctions.

Harassment is defined as discrimination on one or more of the prohibited grounds under the BC Human Rights Code. It specifically identifies sexual harassment as an activity that interferes with another person's participation in the institution, leads to or implies employment or academic consequences for the person harassed, or which creates a poisoned environment.

The new provisions do not deal with the complicated issue of "personal harassment." The law regarding this form of harassment, often verbal abuse from a supervisor to a subordinate, is still developing. It remains to be dealt with under local agreements between local unions and their institutions.

The contract states that mediation is the recommended level of resolution to a conflict. Both a complaint and an alleged harasser must agree to mediation. If they do, the local parties to a complaint agree on who will conduct the mediation. The process is confidential and the parties must agree in writing to any possible resolution. No record is kept of the mediation except a copy of the agreement that is kept on an employee's file for 12 months. It may be kept longer if another complaint is filed in that 12-month pendad.

If the parties do not agree to mediation, or if mediation fails, the next step is investigation. An investigator is chosen from a list of people previously agreed to by the local parties. If there is no agreement, an investigator is appointed by the Joint Administration and Dispute Resolution Committee, a provincial body created under the contract.

The job of the investigator is to determine the facts, although they may also attempt mediation between the parties. All persons quoted in the investigator's report must be named and all parties receive a copy of the investigator's report.

The report may not be used as evidence in arbitration or other legal procedure; however, it may form the basis for an agreed Statement of Fact for arbitration. It may also be used as evidence that the institution acted in good faith in a disciplinary action. The investigator may not be compelled as a witness in an arbitration or other procedure that arises under the

contract. The report is not placed on an employee's file.

The contract allows the investigator to make recommendations but does not compel them to do so. Within ten days of receiving the investigator's report, the employer must make a written determination based on the facts or possible recommendations. They must state the action to be taken or, where appropriate, provide a statement of exoneration.

Nothing in this process diminishes the employer's right to take disciplinary action or the union's right to grieve such actions.

Concerns over the Process

Some concerns have been raised about the new process. Specifically, the unions argued that an investigator should speak only to the facts and not make recommendations. The employers, however, insisted on this provision, which was included during negotiations.

As with any new procedure, it will be up to the parties to make these common procedures work when there are charges of harassment. The new common procedures, however, offer increased fairness both for people who may make a complaint and for people who may have to face a complaint.

(Keith Reynolds is Staff Representative, Research and Communications at CIEA of BC.)

This article outlines the harassment procedures negotiated for BC's college sector. The specific language of the contract may be found at http://www.vcn.bc. ca/ciea

CIEA is an independent union representing 7,000 faculty and staff in 20 locals at colleges, miversity-colleges, institutes, agencies, and private institutions in British Columbia, and holds special provincial associate membership in CAUT.

NEWSLINE

Committee of Inquiry Appointed in Thorpe Case

CAUT's Academic Freedom and Tenure Committee has composed a Committee of Inquiry to investigate the Thorpe case at Mount Allison University. The committee members are Bernice Schrank from Memorial and Roger Gannon, recently retired from York. Both are former chairs of the AF&T Committee. They will look into the treatment of Professor Thorpe by the administration at Mount Allison after his retirement.

For background see Bulletin June 1998, January 1999.

New Stamp Marks Golden Anniversary for UBC Museum of Anthropology

On Mar. 9 Canada Post issued a commemorative stamp to mark the 50-year anniversary of the establishment of the University of British Columbia's Museum of Anthropology. The six



colour stamp shows The Raven and the First Men by Haida artist Bill Reid and an exterior shot of the spectacular museum building by UBC alumni and award-winning Canadian architect Arthur Erickson.

Museum Director Dr. Ruth Phillips speaks for all staff in calling the stamp "a great tribute to the past and future achievements of the museum." UBC's Museum of Anthropology is Canada's largest teaching museum, and houses more than 250,000 ethnographic and archaeological objects. The museum has won international recognition for its work in promoting understanding of and respect for world cultures.

Stamps and first day covers are available from participating postal outlets or by mail order from the National Philatelic Centre 1-800-565-4362. Stamp information is also available at www.canadapost.ca.

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SSHRC Launches Pilot Project for Research Alliances

THE Social Sciences and Humanities Research Council of Canada (SSHRC) is launching a pilot program to help organizations within communities and university institutions combine forces and tackle issues they have identified as being of common, priority concern. SSHRC will provide core funding for a limited number of Community-University Research Alliances (CURAs) to support a diverse range of innovative research, training and related activities that will:

(1) Enhance mutual learning and horizontal collaboration between community organizations and universities;

(2) Contribute to the social, cultural and(or) economic development of communities;

(3) Enrich research, teaching methods and curricula in universities, and reinforce decision-making and problem solving capacity in the community; or

(4) Enhance students' education and employability through diverse opportunities to build their expertise and work-force skills in an appropriate research setting.

Two competitions are scheduled (one in 1999-2000 and one in 2000-2001) to fund up to 16 CURAs (each to receive up to \$200,000 per year for three years, renewable subject to various conditions]. Continuation of the program will depend on results of the pilot period and the status of SSHRC's budget. Applications must be submitted jointly by one or more university(ies) and at least one or more organization(s) from the community. All Canadian universities are eligible to apply. Applicants must submit a letter of intent jointly with their partners by April 1, 1000 =

For additional information on CURAs: e-mail cura@sshrc.ca; www: sslrc.ca/programinfo/grantsguide/cura.html.

Committee Struck to Study Performance Indicators

THE Humanities and Social Sciences Federation of Canada has begun an 18-month project on the role of "performance indicators" (PIs) in the humanities and social sciences.

Using funds provided by the SSHRC, a new Federation Advisory Committee on Performance Indicators will begin by sponsoring research projects to survey the uses of PIs in universities in Canada and elsewhere, particularly with reference to the social sciences and the humanities. Members of the Advisory Committee on Performance Indicators are Dr. Louise Robert (HSSFC/project chair), Dean Manan Binkley (Dalhousie), Prof. Guy Berthiaume (UQAM), Dean Kate McCrone (Windsor), Dr. Michael Owen (Ryerson/HSSFC), Dean Raymond Currie (Manitoba), Prof. Claire Polster (Regina), and Prof. Bill Bruneau (UBC).

At a later stage, the project will undertake extensive critical and analytical studies of PIs, to assess their utility or disutility, to judge their long- and short-term impacts in research and teaching in the humanities and social sciences, and to recommend a policy on PIs to the Federation, and possibly to the SSHRC.

At its first meeting on March I, the Committee decided to invite proposals for studies of the published research on four topics. The first is for a survey of the quantitative and qualitative information that Canadian universities provide when asked to provide government or outside agencies with "performance data." The study will also survey the information universities gather on their own, to show the value of teaching and research, especially in the media or in other public campaigns.

The second study will be a survey of recent publications on the effects of PIs on post-secondary education in New Zealand, Australia, the United Kingdom, the United States, and elsewhere, as appropriate.

The third study will be a summary of recent work showing how the humanities and social sciences have significant impacts on the political, social, and cultural life in various jurisdictions (including PIs that might demonstrate that impact).

The fourth study will be a review of published work on links between Pls, and various movements such as Total Quality Management and Comprehensive Auditing, among others.

CAUT members, or their graduate students, interested in submitting a proposal for one of the studies should contact Dr. Louise Robert, Executive Director, HSSFC (e-mail: robert@hssfc.ca; tel. 613-239.6112, ext. 302) for details about timing, funding, and the appropriate form of proposals to the HSSFC Deadline for proposals is April 15, 1999. The Federation will grant up to \$2,500 to support each study. Successful applicants will be notified by May 1, 1999. Deadline for completed projects is August 15, 1999.

U of A Defends Academic Freedom

UNIVERSITY of Alberta President Rod Fraser said he would not stop debate on controversial issues because of criticism from Alberta Premier Ralph Klein.

Klein wrote to Fraser on March 5 complaining about a conference on poverty sponsored by the Parkland Institute, a think-tank based at the university. In his letter, Klein said "I am dismayed to see yet another one-sided and ideologically biased attack on the generosity of Albertans by the factually challenged Parkland Institute.

"The Institute, which is associated closely and housed within the University of Alberta, appears dedicated to the manipulation and misuse of statistics to spread its apparent doctrine that Alberta is bad," Klein continued.

Fraser said he has never received a letter like this from the provincial government which supplies a large part of the university's funding.

"Mr. Klein does not act as if he's operating in a democracy," said Gordon Laxer, a professor of sociology at the University of Alberta and director of the Parkland Institute. "Mr. Klein's attempts to intimidate and stifle debate is more the kind of thing you would expect in a dictatorship than in a democracy."

Tory MLA Mary O'Neill, one of the panellists at the conference,

described the conference as excellent, saying it brought people together to discuss solutions to poverty.

University of Alberta Chancellor Lois Hole said the Institute was using the democratic system to make people think. "It is trying to make people aware that there are poor people out there."

Another conference participant, the Rev. Bill Phipps, moderator of the United Church of Canada, said it is unbelievable that the premier would write such a letter, calling it "disgraceful."

Mr. Klein's Minister of Social Services declined an invitation to speak at the conference.

Le tour de passe-passe du ministre fédéral des Finances

Les critiques ont tort de dire que le budget ouvre la porte aux dépenses. En réalité, les investissements sont moindres que prévu.

LA cuvée 1999 des budgets de Phal Martin a fait bailler d'ennui. La plupart des détails ont été minutieusement révélés aux médias et étaient largement connus des semaines avant même que le ministre des Finances ait choisi une nouvelle paire de chaussures.

Malgré le contenu prévisible du budget, la fureur qu'il a suscitée chez le puissant lobby du milieu des affaires a de quoi surprendre. Les gens d'affaires l'ont vertement critiqué d'avoir refusé d'écouter leurs appels en faveur de plus grosses compressions fiscales et de la réduction de la dette. Pour eux, le ministre des Finances avait quitté ses habits d'austérité pour revêtir ceux de l'extrème prodigalité de iadis.

En apparence, ils semblaient avoir marqué un point, Après tout, M. Martin n'a-t-il pas prétendu que le fédéral injecterait des milliards de dollars dans les soins de santé. On a avancé régulièrement le chiffre de 11,5 milliards de dollars. Bien que cette somme soit impressionnante à prime abord, elle représente cependant la hausse cumulative des paiements de transfert aux provinces au titre de l'assurance-maladíe pour les cinq prochaines années. Si M. Martin avait vraiment voulu ouvrir ses goussets, il aurait tout aussi bien pu dire que les Libéraux dépenseraient 100 milliards de dollars sur 50 ans. Il aurait certainement ainsi fait frissonner jusqu'aux os les conseils d'administration de l'entreprise privée du pays.

Il importe de constater, toutefois, que M. Martin fait un tour de passe-passe en voulant montrer qu'il réinvestit beaucoup plus dans la santé qu'il ne le fait en réalité. De fait, si on le rajuste en fonction de l'inflation et de la croissance demographique, le soí-disant budget de la santé augmentera les dépenses par habitant de moins de 2 p. 100 par année. Par consèquent, la part des dépenses publiques totales pour les soins de santé tout en augmentant à l'exercice de 1999 recommencera à diminuer l'année suivante. Après avoir fait une saignée dans les soins de santé, il y met maintenant un pansement.

D'autres programmes connaissent un sort pire. Malgré un excèdent budgétaire gonflé, les sommes soustraites aux transferts au titre de l'enseignement postsecondaire et des services sociaux n'ont pas ête rétablies. Les dépenses totales de programmes en proportion de l'économie continueront de fléchir à son niveau le plus bas en 50 ans en dépit d'une

modeste hausse du financement de la santé. Cette baisse se poursuivra pendant l'exercice de l'an 2000. En qualifiant le ministre Martin de grand dèpensier on montre peutêtre que l'on a des dents mais, dans les faits, on a tort.

Le budget a également annoncé une modification importante de l'administration du Transfert canadien en matière de santé et de programmes sociaux (TCSPS). Ce transfert, par lequel le fédéral verse aux provinces des crédits au titre de la santé, de l'enseignement postsecondaire et de l'assistance sociale, sera le même montant par habitant pendant trois ans. À l'beure actuelle, la répartition des crédits du TCSPS varie à cause de limites appliquées à l'Ontario, l'Alberta et la Colombie-Britannique en vertu d'ententes de financement antérieures. Ces trois provinces sortent les grandes ga-gnantes de la nouvelle formule de financement égal par habitant. L'Ontario seulement s'attend à toucher un milliard de dollars supplementaires au cours des deux prochaines années.

Bien qu'elle vise à résoudre certaines des inégalités du TCSPS, la nouvelle formule soulève d'autres problèmes. Aucune province ne sera perdante mais les provinces les plus riches recevront une plus large part des hausses du TCSPS. Les tollés de protestation entendus au Québec au cours des dernières semaines sont en réaction à cette constatation.

La nouvelle formule par habitant peut aussi être injuste à un autre égard : elle ne tient pas compte des besoins différents de chaque province. Ainsi, en vertu des mesures proposées, Terre-Neuve touchera le même montant par habitant pour l'aide sociale que l'Alberta. On sait cependant que Terre-Neuve possède un taux de pauvreté beaucoup plus élevé le plus grand nombre de prestataires de l'aide sociale. On peut dire de même pour les provinces ayant le plus grand nombre d'inscriptions dans les établissements d'enseignement postsecondaire. En somme, peu importe les besoins, toutes les provinces recevront le même montant par habitant au titre du TCSPS.

D'un point de vue plus positif, les mesures budgétaires prévoient une hausse du financement de la recherche de 1,4 milliard de dollars sur trois ans. Cependant, si l'on met les choses en perspective, les compressions fiscales annoncées coûteront au trésor fédéral environ 1,5 milliard de dollars pour la première année seulement.

Des crédits supplémentaires de 200 millions de dollars seront affectés à la Fondation canadienne pour l'innovation. L'Agence spatiale canadienne recevra 430 millions de dollars et l'Institut canadien d'information sur la santé, 95 millions de dollars. Pendant deux ans, 140 millions de dollars seront injectés dans la création des Instituts canadiens de recherche en santé. De plus, le CRSH et le CRSNG auront droit à une hausse modeste mais combien nécessaire de leurs crédits.

Bien que ces sommes supplémentaires soient certainement accueillies avec satisfaction, il importe d'être prudent pour deux raisons. D'abord, une bonne partie des nouveaux fonds sont liés à des partenariats avec le secteur privé, ce qui soulève à nouveau le problème de la liberté universitaire et de l'indépendance de la recherche.

En deuxième lieu, les nouveaux fonds ne remplacent aucunement le financement de base des universités et des collèges du Canada. L'enseignement postsecondaire ainsi que l'assistance sociale et l'assurance-emploi ont soutenu le plus gros des mesures d'austérité du ministre Martin. Son refus de ramener les sommes qu'il a soustraites à ces programmes à la suite de ses coupes sombres est particulièrement inquiétant compte tenu de la marge de manoeuvre financière dont il jouit. Mème les prévisionnistes les plus conservateurs admettent que M. Martin s'attend à un excédent budgétaire de 10 milliards de dollars pour l'exercice financier de 1999, plus qu'il n'en faut pour compenser la ponction de 3,7 milliards de dollars faite à l'enseignement postsecondaire et à l'assistance sociale depuis 1995.

Il est donc difficile de comprendre le courroux du milieu des affaires. Les «nouvelles» dépenses du ministre Martin sont à faire pleurer, rien de moins. Il aurait pu facilement affecter au moins trois fois plus à la reconstruction de nos infrastructures sociales sans mettre en pêril le budget équilibré convoité.

Même si la crise fiscale qui a motivé, semble-t-il, les coupes sombres dans les programmes est terminée, le dernier budget de M. Martin maintient la tendance à la rationalisation et à l'abolition de programmes. Pour cette raison, on continuera de se réjouir sur la rue

Traduit de l'article «Paul Martin's Shell Game»,

ACTUALITÉS EN BREF

Allégement fiscal pour l'an 2000

Les contribuables canadiens peuvent bénéficier d'un certain nombre d'encouragements fiscaux pour faire face au bogue de l'an 2000; (1) Les petites entreprises non constituées en société ont droit à une déduction complète pour l'acbat d'équipement informatique et de logiciels entre janvier 1998 et juin 1999 visant à remèdier au bogue de l'an 2000. (2) Cette déduction comprend le remplacement de puces d'ordinateur mais ne s'applique pas à la mise à niveau. (3) Pour être admissibles à ces encouragements fiscaux, les contribuables doivent choisir de recourir à la déduction pour amortissement accéléré pour les dépenses engagées dans le but de se conformer à l'an 2000. Pour ce faire, les contribuables doivent joindre à leur déclaration une lettre décrivant le bien acheté, son coût et la date d'achat. Le document doit aussi dècrire l'équipement remplacé.

Source: Robertson Hill Parker Prins, Business Matters, octobre 1998. Traduit de l'article «Y2K Tax Relief», Bulletin, fèvrier 1999.

La formation à distance à l'Université Acadia

En vertu des nouveaux contrats des professeurs de formation à distance, le droit d'auteur du matériel de cours doit demeurer la propriété de l'université. De plus, les professeurs seront tenus de dispenser le cours pendant au moins trois ans et ne pourront les modifier que légèrement au besoin. Selon Dianne Looker, membre de l'exècutif de l'AUFA, ces nouveaux contrats sont inacceptables et s'attaquent à l'autonomie et aux droits de propriété intellectuelle des professeurs. L'AUFA rencontrera l'administration vers le 15 mars pour exiger le retrait des dispositions litigieuses.

Résumé de l'article «Rights Threatened at Acadia».

L'ACPPU nomme un comité d'enquête à Mount Allison

Le Comité de la liberté universitaire et de la permanence de l'emploi de l'ACPPU a formé un comité pour enquêter sur l'affaire Thorpe à l'Université Mount Allison. Les membres du comité sont Bernice Schrank, de l'Université Memorial, et Roger Gannon qui a quitté récemment l'Université York pour prendre sa retraite. Ils sont tous les deux d'anciens présidents du CLUPE. Ils enquêteront sur la façon dont le professeur Thorpe a été traité par l'université après qu'il a pris sa retraite.

Pour avoir plus d'information, consultez les numéros de juin 1998 et de janvier 1999 du Bulletin.

Traduit de l'article «Committee of Inquiry Appointed in Thorpe Case».

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Students Launch Access 2000 Campaign

STUDENTS across the country are participating in sit-ins, strikes, and petition campaigns in opposition to rising tuition fees and soaring student debt.

"Students are angry," said Elizabeth Carlyle, National Chairperson of the Canadian Federation of Students. "They're fighting back by taking action on their campuses and in the community."

On Feb. 4, students in St. John's occupied a local office of Human Resources Development Canada and a week later Carleton University Students marched on campus and occupied the university's president office for 24 hours after he had announced a tuition fee increase for next year. During the Carleton occupation Dr. Van Loon, president of Carleton University, agreed to write a letter to Premier Harris demanding that his government reinvest in core funding of post-secondary institutions.

On Feb. 11 students at the Nova Scotia College of Art and Design staged a one-day strike.

In mid-February students at Trent protested the university's attempt to reduce and weaken student representation on senate. Also, the closing of one of Trent's colleges is being considered by the administration as a result of underfunding.

In Toronto students demonstrated on Feb. 24 in solidarity with the Bell Canada operators and to educate the public on corporitization of post-secondary education. The Chair of the Canadian Millennium Scholarship Foundation, Jean C. Monty, is also CEO of Bell Canada. On the same day, students from Quebec protested on Parliament Hill.

Students at Lakehead University participated in a Day of Action

on Feb. 25 to raise awareness of the major issues facing students and to send a strong message: Freeze the Fees. Students at Lakehead chose to mobilize that day because the board of governors were meeting to discuss tuition fee increases and students protested at the meeting also. Unfortunately the motion to increase tuition fees passed but a new policy which would allow any students to attend the board of governors meeting was adopted.

In the weeks leading up to the federal budget students in British Columbia sent postcards to both Paul Martin and Jean Chrètien asking them to reinvest in postsecondary education and to implement a national system of grants now.

Students at Laurentian University have voted in favor of March 23 strike action if a tuition fee increase is announced by the university for the 1999-2000 year.

The Canadian Federation of Students held a press conference on March 9 to launch a court challenge under section 15 of the Canadian Charter of Rights and Freedoms. The challenge cites the discriminatory nature of the Bankruptcy and Insolvency Act which prohibits former students from declaring bankruptcy on the student loan debt for ten years after leaving school. Also on that day, the Federation co-hosted the book launch of Enter at Your Own Risk (youth in today's labour market).

Students in Québec are again planning a Day of Action to be held on March 24.

Cross-country events in February and March are part of the Canadian Federation of Students' Access 2000 campaign for higher

PIs Are a Growing Danger

Under a system of peformance indicators (PIs) the threat to university autonomy escalates.

By BILL BRUNEAU

PERFORMANCE indicators have, of course, been with us for decades. Before the 1980s, they took the form of detailed statistics on finance and enrolment in the nation's universities. Somewhere in government (usually this meant the provincial government), someone read "the numbers," and public funding was eventually released

After the early 1980s, PIs acquired unprecedented influence in government decision making. The new PIs "movement" started in the community colleges in British Columbia and Alberta, which found themselves under the increasingly insistent scrutiny of chartered accountants and government bureaucrats. From the colleges, the movement spread quickly to universities and into the schools. Meanwhile, PIs gained enough popularity that the annual

Maclean's survey of Canadian universities has become a bestseller.

CAUT realized in the mid-1990s that PIs posed a threat to university autonomy - but also might be an opportunity.

The threat was clear enough. Under a system of PIs, universities were to shape their curricula and their teaching to ensure maximum student employability, and to increase student satisfaction levels. Meanwhile, university funding was rapidly declining, and PIs gave governments a convenient way of deciding which institutions and which programs they would

Our opportunity: to show the public the immediate and negative consequences of increased intervention, by accountants or by government functionaries. We thought we might be able to offer indicators that would not threaten autonomy, that would respect collective agreements (for example, not interfering with promotion and tenure procedures), and that would draw attention to the persistent underfunding of the system.

Unfortunately, since the late 1990s, PIs have gone another step. They've attracted the attention of the private sector, which sees in PIs an easy way to force quick changes in the curriculum and teaching in universities and colleges. PIs have become even more popular in provinces such as Alberta, where significant amounts of funding are decided on the basis of PIs

Given the latest flood of developments, CAUT may want to review its policy and strategy on PIs. The work of the new HSSFC Advisory Committee on PIs, on which CAUT sits, will inform that review, and give us a leg up as we begin ... again. ■

(Bill Bruneau is past president of CAUT.)

Le CRSH lance un programme pilote

E Conseil de recherches en sciences humaines du Canada (CRSH) lance un programme pilote afin d'aider les organismes qui oeuvrent au sein des communautės et les universitės à unir leurs forces et à s'attaquer à des problèmes qu'ils considérent comme des sujets prioritaires communs. Le CRSH accordera un financement de base à un nombre limité «d'Alliances de recherche universitės-communautės» (ARUC) afin d'appuyer une série d'activités de recherche, de formation et de communication novatrices et va-

(1) Accentueront l'apprentissage mutuel et la collaboration horizontale entre des organismes de la communauté et des univer-

(2) Contribueront au développement social, culturel et (ou) économique des communautés;

(3) Enrichiront la recherche, les methodes d'enseignement et les programmes dans les universités et renforceront la capacité de prendre des décisions et de résoudre les problèmes dans la communautė:

(4) Rehausseront la formation et l'employabilité des étudiants en leur donnant diverses possibilités d'acquerir des connaissances et des compétences professionnelles dans un cadre de recberche perti-

Deux concours sont prévus (l'un en 1999-2000 et l'autre en 2000-2001) afin d'appuyer jusqu'à 16 ARUC (chacune d'elles recevant jusqu'à 200 000 \$ par année pendant trois ans, ce montant êtant renouvelable à diverses conditions). La poursuite du programme dépendra des résultats obtenus durant la phase pilote et du budget du CRSH. Pour être admissibles, les demandes doivent être présentées conjointement par une ou plusieurs universités et au moins une organisation de la communautė.

Toutes les universités canadiennes sont admissibles au programme. Les candidats admissibles doivent présenter une lettre d'intention de concert avec leurs partenaires avant le 1er avril 1999.

On peut obtenir des renseignements supplèmentaires sur les ARUC: cura@sshrc.ca; www.sshrc.ca/francais/tenseignements/guidesubventions/ aruc.html.

Traduit de l'article «SSHRC Launches Pi-lot Project for Research Alliances».

Rights Threatened

THE Acadia University Faculty THE Acadia University

Association (AUFA) has expressed serious concern about language in new contracts for faculty teaching distance education

The proposed contracts ask faculty to agree that "copyright of all course material will remain with Acadia University and the Division of Continuing and Distance Education. The course developer may use course material for publication in the form of textbooks, courseware, manuals, etc. with the permission of the Division of Continuing and Distance Education." (emphasis added).

Further, the faculty member would be obligated to "offer the course for a minimum of three years with only minor revisions where necessary; any other changes to the course during this period must be approved by the Director, Division of Continuing and Distance Education."

Dianne Looker, a member of the AUFA Executive who first became aware of the university administration's new distance education contracts said she was surprised and angered.

"This is a direct attack on the autonomy and intellectual property rights of faculty. It is simply unacceptable," said Looker.

Representatives of AUFA will be meeting with the university administration during the week of March 15 to insist the proposed contract be rewritten to remove the objectionable clauses.

1999 3M TEACHING FELLOWSHIPS

Call for Nominations
The Society for Teaching and Learning
in Higher Education (STLHE) and 3M
Canada Inc. are pleased to announce the
continuation of the 3M Fellows Program
with up to 10 awards for 1999.

a 3-day retreat at Chateau Montebello.
All expenses are paid as part of the award.

Eligibility
Open to any individual teaching at
Canadian university regardless of
discipline or level of appointment.

discipline or reven unproCriteria for the Award

- Excellence in teaching over a number
of years principally thut not exclusively in
the undergraduate level, and
- commitment to the improvement of unversity teaching within the candidate's
own institution and perhaps beyond.

Nomination Procedure A standard nomination form is required.

Nomination forms are available from the Office of the Vice-President (Academic), or directly from:

STLHE/SAPES c/o Instructional Development Centre General Sciences Bldg., Room 217 McMaster University Hamilton, Ontaro L88 4K1 (905) 525-9140 ext. 24540

Nomination Deadline: May 14, 1999

PRIX DE RECONNAISSANCE PROFESSIONNELLE 3M - 1999

Mise en candidature

La Société pour l'avancement de la pédagogie
dana l'enseignement supérieur (SAPES) et
3M Canada in. sont heureuse d'annoncer
qu'elles poursuivent le Programme de
recomnaissame professionnelle et, que, cette
année, elles décerneront jusqu'à 10 prix

Le prix

une mention d'excellence en reconnaissance contributions exemplaires dans les domains de l'enseignement et de l'apprentissage.

un séjour au Château Montebello, toutes dépenses payées (3 jours).

Critères de sélection

Aour fat preuve d'exclènce en enseignement depuis un ortean nombre d'années particulièrement mais non exclusivement un niveau du premier cycle.

Se dévouer à l'amelioration de l'enseignement universitaire dans sa propre institution, et paut êtec même un udivi.

Comment poser sa candidature

Il fau utiliser le formulaire officiel de mise
en candidature.

On peut se procurer le formulaire au Cabinet
du vice-recteur à l'enseignement ou directement à la SAFES à l'adresse et au numéro de
télephone mentionnés ci-contes.

Date limite pour la présentation des candidatures : le 14 mai 1999

Au mois de mars, le mois du rein, donnez généreusement lorsqu'un bénévole de la Fondation du rein frappera à votre porte.

LA FONDATION CANADIENNE DU REIN

CAREERS CARRIERES

ADMINISTRATION

ADMINISTRATION

UNIVERSITY OF NEW BRUKSWICK — Faculty of Administration, Human Resource Mandenius and Control of Austrain of Associate Professor in the area of Human Resource Management commencing July 1, 1999. The successful candet well hold a doctorate in the field of Industrial Alexistion (ADD) will also be considered and management and the work of the Associate Management and the work of the Associate Management. Salary will be commensurate with qualifications and experience, Applications will be accepted until the position has been filled. Please forward Curriculum Vitza allowy with the names and address of unity of Administration, University of Margurewick, Plos advious from the Associate Management and the Associate Management and the Associate Management and the Associate Management and permanent feeders. The University of New Busswicks is commended to the principle of employment equity.

ANTHROPOLOGY

ANTHROPOLOGY

SAINT MARY'S UNIVERSITY, Department of Anthropology, Invites applications for a sessional appointment at the rank of lecture or Assistant Professor (eee!), effector September 1, and the professor of the sessional appointment at the rank of lecture or Assistant Professor (eee!), effector September 1, settlement of the sessional professor of the sessional pr

BIOCHEMISTRY

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DAHOUSE UNIVERSITY — The Department of Blochmeitry inners applications for a probationary, tenure-trade position at the rank of Applicants whose research interests have biomedical relevance and fall within the reserved emphasis and the second of the properties of the

only Programs as well as graduate teaching and supervolon. The successful candidate will be expected to attact external funding to establish a support of the extension of the program and support subdate students. Preference will be given to applicant students record and supervo communication skells. The salary range for the position is \$42,024 to \$65,081. The Department currently bar 9 full time stude 1 faculty members, one Senior Institution and \$26,081. The Department students and Senior Senior Senior Institution and Conference of the Senior Senior Senior Institution and Senior Senior

YORU UNIVERSITY — The Schullch School of Business (formerly the Faulty of Adaminstrative Studies) mich sepholations for termine-stream positions commencing July 1, 1993 and July 1, 2000. Positions are available in the following areas. Accounting; (5): Business and the Environment (5): Business Julius-Samily Business (1): Faulty Commence (1): The Commence of the Co

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ACCOMMODATIONS



UNIVERSITY OF REGINA

The University of Regina is a mature institution with an enrolment of more than 11,000 full-time and part-time students and an annual budget of \$90,000,000. Originating with Regina College in 1911, it became an independent institution in 1974. The University has many unique and innovative programs and has federation agreements with the Saskatchewan Indian Federated College, Luther College and Campion College. It offers a broad range of teaching and research programs.

The University faces a number of opportunities during the next several years including participation in a new research park adjacent to campus, refocusing academic programs, and hirring additional faculty members. To respond to these opportunities and provide an increased focus on student affairs, the leadership team has been restructured.

The University of Regina invites applications and nominations for the following open or newly created positions.

Vice-President (Academic)
The Vice-President (Academic) is responsible to the President for primary academic functions. The position will require strong leadership in planning and developing programs of academic excellence in a number of disciplines in eight faculties (Administration, Arts, Education, Engineering, Fine Arts, Physical Activity Studies, Science, Social Work), two schools (Human Justice and Journalism) and University Extension, as well as budgeting for these units

Vice-President (Administration)

The Vice-President (Administration) is responsible to the President for a broad range of non-academic services in the University. The Vice-President will provide leadership to the directors who are responsible for finance, physical plant, human resources, ancillary services and administrative systems.

Vice-President (Research)

The Vice-President (Research) is responsible to the President for encouraging, coordinating and facilitating the development of the research presence of the University locally, domestically and internationally. The Dean of the Faculty of Graduate Studies and Research will report to this position.

Each of these persons will be a member of the senior administrative team and thus will be expected to maintain effective relationships with constituencies outside the University, including government officials. Candidates should have relevant experience with demonstrated success in leadership in a collegial environment and demonstrated success in team building. More information about each position is available from the address below.

Applications should include a complete curriculum vitae, a brief statement of specific achievements and approach to leadership, and names of five references. Review of applications will begin in February with expected date of appointment July 1, 1999. All documentation will be treated confidentially and should be directed to: Dr. David T. Barnard, President, University of Regina, Regina, SK S4S 0A2.

The University of Regina is committed to employment equity and welcomes applications from all qualified candidates. Canadian aboriginal people, persons with a disability, members of visible minorities and women are invited to identify themselves as members of these designated groups on their applications. In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent

Brandon University

TENURE TRACK POSITION RURAL DEVELOPMENT

Applications are invited for an entry-level tenure track ap-pointment in the newly formed Department of Rural Deve-lopment. Brandon University has just received approval to offer the degree Masters of Rural Development.

PhD in Economics or Agricultural Economics with strong preparation/experience in the area of Rural Economic Development. Preference will be given to candidates with interest/experience in Western or Northern Canadian topics. The successful candidate will be expected to teach graduate and undergraduate courses and to maintain an active research program.

Qualifications: PhD in an appropriate field Rank and Salary: Commensurate with experience Assistant Professor 533,889 to \$59,234 Application Deadline: April 1, 1999 or until filled Date of Appointment: August 1, 1999

Please send curriculum vitae with application and arrange for official academic transcripts and three reference letters to be sent to: Dr. R.E. Florida, Dean, The Faculty of Arts, Brandon University, 270-18th Street, Brandon, MB R7A 689; Facimile (204) 726-0473: Email: Florida@BrandonUca.

In accordance with Canadian immigration Regulations, this advertisement is directed primarily to Canadian citizens and permanent residents. Both women and men are encouraged to apply.

GIVE SOMEONE A SECOND CHANCE.

Please give generously.



THE KIDNEY FOUNDATION OF CANADA

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CELL BIOLOGY

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CHEMISTRY

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CLOTHING & TEXTILE

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partment of Clothing and Textiles, University of Manitoba, Winnipeg, Manitoba, R3T 2NZ. Tele-phone: (204) 474-8138; Fax: (204) 474-7592; E-mail: fetterm@ms.umanitoba.ca. The closing date for applications is 30 April 1999.

COMPUTER SCIENCE

UNIVERSITY OF WATERLOO — Department of Computer Science. The University of Waterloo movine applications for several neuro tack facular control and the properties of the prope

nearties, native peoples, and persons with disabilities. These appointments are subject to the availability of lunds.

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NUNMEXISTIC DE MONTREAL — Faculté des arts et des sciences, Austrau Professor Level in
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Director, Institute of Child Study

The Department of Human Development and Applied Psychology at OISE/UT invites applications for the position of Director, Institute of Child Study. This is a continuing tenure-stream position, with the appointment as Director for a five-year term.

The Institute of Child Study focuses on the advanced study of children and on the preparation of teachers; it incorporates an active research centre, a laboratory school (for children of ages 3-12), an infant centre, and a research-oriented M.A. program leading to both teaching certification and eligibility for further graduate study. Its three main functions research, children's programs, and academic programs — support and strengthen each other.

The Director is responsible for providing academic and administrative leadership and support for these functions and their respective leaders, and for ensuring optimal balance of resources among functions. In addition, the Director is expected to promote collaboration within the Oepartment of Human Oevelopment and Applied Psychology and the rest of the University, and to build connections with the larger research and professional communities. It is expected that the Director's academic administrative duties will be approximately half-time.

The preferred candidate will possess a doctoral degree, be widely recognized as a scholar in a field related to child development and education, and have administrative experience.

Rank and salary will be commensurate with qualifications and experience. The preferred starting date for the appointment is July 1, 1999, or

Applications, which must include full curriculum vitae, should be submitted by April 30, 1999 to Professor Michael Fullan, Dean, OISE/UT, 252 Bloor Street West, Toronto, Ontario, M5S 1V6. Three confidential letters of reference should be sent directly to Oean Fullan by the same date. In accordance with its Employment Equity Policy, the University of Toronto encourages applications from qualified women and men, members of visible minorities, aboriginal peoples, and persons with disabilities. In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents of Canada. For more information about OISE/UT, please visit our web site at http://www.oise.utoronto.ca.

A commitment to effective enrollment management at the University of Calgary **Director of Recruitment & Admissions**

Bringing a senior enrollment management background to this position, you will be accountable for providing strong visionary direction to programs that enhance Admission and Recruitment services. You have a results-oriented focus on the achievement of the University's goals related to enrollment. You see enthusiasm, accountability and collaborative leadership as mandatory for building teams and networks. As a senior representative of the University, you are adept at establishing rapport with the various stakeholders and other units in the University. Your skills in management, strategic planning and effective communications have been proven in an academic setting. A Master's Degree is required; a Doctorate is preferred. Extensive experience at a senior academic administrative level is expected. The salary range is \$60,000 to \$80,000, depending on qualifications. The preferred start date is July 1, 1999.

The University of Calgary combines the best of university traditions with an innovative, entrepreneurial spirit. With nearly 23,000 students in 16 faculties, and with more than 5,000 new students entering each year, the campus has the energy and excitement of both a teaching and a research university. The University of Calgary has a lot to offer with world-class athletic facilities, state-of-the-art classrooms and concert halls, as well as a reputation as one of Canada's top ten research universities.

If you want to join our dynamic institution and contribute to our vision of excellence, please respond by March 19, 1999, citing Posting No.234. Direct your application, including a curriculum vitae and the names of three referees, to Dr. Peggy Patterson, Associate Vice-President (Student Affairs), University of Calgary, 2500 University Drive NW, Calgary, Alberta T2N 1N4. Fax: (403-289-6800). A full job profile is available on request.



In accordance with Canadian immigration requirements, priority will be given to Canadian citizens and permanent residents of Canada. The University of Calgary respects, appreciates and encourages diversity.

Please see our website for additional information: www.ucalgary.calUofCldepartments/HR

You & Your CAUT Bulletin... Do any of these statements describe you?

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YOU NEED TO CONTACT
Stella Mazzarolo QUICK!

Tel: 613-820-2270 · Fax: 613-820-2417 Email: mazz@caut.ca

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CRIMINOLOGIE

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DESIGN

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YORK UNIVERSITY — The Op artment of Design, Faculty of Fine Arts, York University, intends on make a nime-month constrainally famed appearance of the programment of Graphic Design, Applications are mixed for a contracularly limited design position with a primary concentration in contemporary web and multimedia design positions. The applicant must also have a storogramment of the programment of the pro

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ONCORDIA UNIVERSITY — The Department
Design Art, Faculty of Fine Arts, Montreal,
select is seeking applications for a limited Term Appointment effective June 1, 1999. May 131, 2000. The ideal candidate has 13 Phys. MA, MiA or equivalent, 2) teaching experience in 10 design, and design history and theory at the unbeauty level. 3) administrative experience and commission of the commission of th

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EARTH SCIENCES

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MEMORIAL UNIVERSITY OF REMFOLIDULIAND

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UNIVERSITY OF TORONTO — Chinese Literature and Civilization. The Department of East Asian Studies, University of Toronto, invite: applications for a position in Chinese Literature and Conilization. Approximent will be teouredirenure. Lack at the fast had of Assistant, Associate of Full Professor, commencing fully 1, 1999. The primary

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ECONOMICS

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Dean of Veterinary Medicine

University of Prince Edward Island

The University of Prince Edward Island invites applications and nominations for the position of Dean of the Atlantic Veterinary College. The successful candidate must be an energetic and visionary academic leader. He or she must have a strong track record of scholarly achievement and leadership in veterinary medicine, an understanding of future trends in veterinary medical education, research, and service, and a commitment to the service obligations of veterinary medicine. The successful candidate will be able to develop and maintain effective relationships with units within the University, with public and private funding agencies, government departments, veterinary professional organizations, and with practicing veterinarians throughout the region and the nation.

A candidate for the position of Dean, Faculty of Vetennary Medicine, must hold the Doctor of Veterinary Medicine degree or its equivalent, be qualified for appointment with tenure at the rank of Full Professor in one of the four academic Departments, hold a PhD and/or specially board certification in a relevant discipline, and have several years of academic administrative

The Atlantic Veterinary College was founded in 1986 and fully accredited in 1990 and 1997. The College has a faculty of 65, a professional student body of 240, 50 graduate students in MSc and PhD programs, and a staff of 120. The Faculty of Veterinary Medicine is one of six Faculties and Schools within the University. Its Dean reports to the President, and, together with other Deans and Vice-Presidents, has substantial administrative responsibility at the University level. The Dean is an ex officio member of the University's Senior Management Group, the University Senate, and a number of Senate Committees.

The Faculty of Veterinary Medicine is organized in four Departments (Anatomy and Physiology, Companion Animals, Health Management, and Pathology and Microbiology). The Dean is sup-ported by two Associate Deans (Academic Affairs, Graduate Studies & Research) and has gen-eral administrative authority over the Faculty of Veterinary Medicine. Among his or her responsibilities are promotion of College programs in professional and graduate education, in basic and applied research, and in clinical and diagnostic services; establishing positions, recommending faculty appointments, and supporting faculty development; and contributing as indicated to

Applications should contain a detailed *curriculum vitae*, the names of three (3) persons from whom letters of reference will be requested, and other supporting materials of the applicant's choice. Persons wishing to identify a potential candidate by letter of nomination are encouraged to do so. In accordance with Canadian immigration regulations, priority will be given to Canadian citizens and permanent residents. The University of Prince Edward Island is committed to employment equity

Receipt of applications and nominations will close on May 15, 1999 Interested persons may send application or nomination materials to:



Dr James E. C. Bellamy, Chair, Search Committee for Dean Atlantic Veterinary College, University of Prince Edward Island 550 University Avenue, Charlottetown, PEI CANADA C1A 4P3 E-mail: avcdean@upei.ca Website: http://upei.ca

Simon Fraser University APPLIED ECOLOGIST/ECOSYSTEM SCIENTIST School of Resource & Environmental Management

The School of Resource and Environmental Management at Simon Fraser University (http://www.rem.sfu.ca) invites applications for a junior-level, tenune-track Assistant Professor appointment in applied ecology/ecosys-tem science. The School offers Master's and Ph.D. degrees in a graduate program of interdisciplinary research and education addressing natural resource management issues.

Priority research areas for this candidate include such subjects as conservation ecology, terrestrial or aquatic ecosystem dynamics, watershed management, or global change. The preferred candidate will have a Ph.D. and be prepared to establish a dynamic programme of research and graduate and undergraduate teaching The successful candidate will work in a School where social and natural scientists are encouraged to take multi-disciplinary approaches to research and solving problems in resource and environmental management. This person will teach graduate courses in their area of specialty, as well as undergraduate courses in areas such as Applied Ecology and Sustainable Environments, Environmental Modelling, or Environmental

Simon Fraser University is committed to the principle of equity in employment and offers equal opportunities to quidified applicants. In accordance with Canadian immlgration requirements, this advertisement is directed to those who are Canadian citizens and permanent residents at the time of application. Others are encouraged to apply but are not eligible for appointment until a Canadian search is completed and no appointment is made. All appointments are subject to budgetary authorization.

Applicants should send a curriculum vitae, transcripts, samples of relevant reprints, and immediately request three referees to send confidential letters of recommendation directly to:

School of Resource and Environmental Management Room 9671 Shrum Classroom Bldg. Simon Fraser University Burnaby, B.C. V5A 1S6 TEL: (604)-291-4659 FAX: (604)-291-4968

THE CLOSING DATE IS APRIL 10, 1999

filled. This advertisement is directed to Canadian citizens and permanent residents. Saint Mary's University is committed to the principles of em-ployment equity. Visit our website http://www.

Uneversity a committed to the principles of em-loyment equity. Visit our website http://www. strays.cs.

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LAMERIAD UNIVERSITY— we expension of Economics metals application for a timule of Economics metals application for a timule representation of the proprieties of the proprieties of the proprieties which is a timule and a fields considered. The appointment is object to back great approach affective point of the proprieties and affecting approach application should be short three references to. Dr. Dravel D. Kropp. Acting Dean Arting Dean Arting Clean and Science Labeled University. 355 Office Road, Thunder Bay, Drates, P. B. St. In accordance world. Cardinal immigrations operations and permittent residents. An equal opportunity emology:

aborginal people. A smoke-free working environment is provided, Applications will be considered until the position is subject to budgetary approval. Applications with a cumpulum visite and the names of three references should be sent to *Or.* Alsstair Robertson, Chair, Department of Economics, Wildrid Lurier University, White/London.

EDUCATION

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SIMON FRANCE UNIVERSITY — The Faculty of Shavalen, Simon France University — the Faculty of Shavalen, Simon France University on seleving applicaments for a toruse trust position in physical education. Applicants with an interest in direct and starty with commensate with the speciment, but the appointment will normally be at the rank and slarry will be commensated with the speciment, but the appointment will informally be at the rank of Austerin professor and will begin of the speciment of Austerin professor and will begin place of Austerin professor and will be specially and present a record of scholarly publications in their area of Dependent and Faculty and the special professor and professor as the order of scholarly publication indicating treating and creating and present a force of present program. Application should forward a letter of application in indicating treating and research achievements, a current controllum vitae, the amendation of other reflexes in a direct of application indication studies and one scholarly paper to the robot basinose, but not support to the professor of the reflexes of the professor of the profess

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of Psychological Foundations in Education Unrevening of Victoria, seeks applicants for a terror-track position at the Austrant Professor level in Special Education, to begin July 1, 1958. Cardional Education in Land 1974, 1959. Cardional spyrhology, with remphase in special needs students in the schools is desirable, Becausion Successful expenses are learning special needs students in the schools is desirable, Becausion Successful expenses and behavioral control of the professor in the schools is desirable, Becausion Successful expenses and behavioral diagnosis and remediation of learning problems. A communication of the schools is desirable, Becausing and the schools in desirable and to the supervision of godular student research in required. The University of Victoria is and not to the supervision of godular schools in the school in t

godiner and conceiling. [6] earning out an active incercing program, [5] supervising graduate students, and, [6] participating in the Faculty's service activates. Condidates must fold an earned doctorize degree by the start date of the apportment and provide earned and operating and providence of the program of the providence of the p atte for the receipt of applications is April 15th, 1999. Phone: (204) 474-9017; Fair (204) 474-7551; e-mail: young/c@msumanrloba.ca. Additional information about the Department may be obtained through the University of Manitoba's web-

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their applications. UNIVERSITY OF MANITOBA — Applications are invited for a tenure track position at the Assistant Professor rank, subject to final budgetary approval, in Teaching English as a Second Language (T.E.S.L.) effective Aug. 1, 1999. Candidates should

ENGINEERING

MCMASTER UNIVERSITY has identified "Information Technology" as an axe of strategic prior by. This are will receive special attention in an important to the property of the pr

Memorial University of Newfoundland

MATHEMATICS EDUCATION Faculty of Education

The Faculty of Education, Memorial University of Newfoundland, invites applications for a tenure-track position in the area of Mathematics Education, commencing September 1, 1999

Apporntments are normally made at the Assistant Professor level. Normal qualifications include an earned doctorate. Candidates should also have documented evidence of successful intermedi-ate/secondary mathematics teaching experience.

Duties of this position include some combination of undergraduate and graduate teaching, internship supervision, thesis and other graduate supervision, research and professional development activities and the ability to contribute in the areas of statistics, technology, and distance education would be an asset.

The closing date for recept of applications is March 26, 1999. Applications including curreculum vitee and the names of at least three referees should be submitted to

Dr. Terry Piper, Dean Faculty of Education Memorial University of Newfoundland St. John's, Newfoundland A1B 3X8

In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. Applications are encouraged from women and members of visible minorities. Mcmorial University is committed to employ-

Position is subject to budgetary approval.



Brandon University

ASSISTANT PROFESSOR **ENGLISH**

Frandon University, the Department of English, invites appli-cations for a three-year probationary appointment at the rank of Assistant Porfesor. The successful candidate widthe required to teach introductory courses in English iterature as well as advanced courses in Nineteenth-Century British Literature (Romantic and Victorian). Expertise also in 20th-Century British Literature would be an asset, Candidates should have teaching experience and a record of research.

Qualifications: PhD in English Literature Salary Range: Assislant Piofessor \$39,494 to \$58,648 Effective Date of Appointment: September 1, 1999 Closing Date for Applications: March 31, 1999

This position is contingent upon funding and, in accordance with Canadian Immigration Regulations, this advertisement is directed primarily to Canadian (titzens and permanent res-idents. Both women and men are encouraged to apply.

Applicants should send their Curriculum Vitae and the names of three referees to: Dr. Robert E. Florida, Dean, The Faculty of Arts, Brandon University, Brandon, Manitoba, Canada R7A 6A9

Université d'Ottawa

L'ÉCOLE D'INGÉNIERIE ET DE TECHNOLOGIE DE L'INFORMATION

DE TECHNOLOGIE DE L'INFORMATION

L'École d'Ingénierie et de technologie de l'Information (ÉIT)

L'École d'Ingénierie et de technologie de l'Information (ÉIT)

cherche à combier deux postes contractuels de professeurie)s adjointées en seiences informatiques, et deux postes de chargéleis de cours à court terme dans les domaines de seience informatique ou de génie informatique. Pour les postes contractuels de professeurie) adjointe, la préférences sera accordée aux candidaties détenteurs d'un doctorat en sciences informatiques ou dans toute autre discipline commex. Pour les postes de chargé de cours à court terme, la préférence sera accordée aux détenteurs d'une MASC. ou d'un diploine equivalent en science informatique, génie informatique, ou autre discipline connexe. La charge de travail pour ces postes sera supérieure à la norme et comprendra essentiellement l'enseignement de cours de ler cycle. Les candidatels doivent avoir de bonnes références académiques sinsi que d'excellentes aptitudes en enseignement au niveau du 1er cycle. Ceux et doivent avoir de bonnes références académiques sinsi que d'excellentes aptitudes en enseignement au niveau du 1er cycle. Ceux et doivent ausoir s'exprimer adsément dans les deux langues, l'anglais et le français. La rémunération sera établie en fonetion des judifications et de l'expérience duyde la candidatel, L'École compte présentement 1500 étudiants au 1er cycle. 260 étudiants diplomées, 41 professeurs et offire des programmes compiets de baccalauréal, de mairirse et de doctorat en génie informatique, génie étoctrique, génie d'inclière de vier la professeure et offire des programmes compiets de baccalauréal, de mairirse et de doctorat en génie informatique, Efetie et science l'informatique. Efetie et science l'informatique L'École se estitue au cœur de la expliale canadienne, région métropolitaine d'un million d'hablants, reconnue pour la qualité de ses institutions culturelles et récréalives.

et régréalives.

L'examen des candidatures se poursulvra jusqu'à ce que les postes solent combiés. La date jaégociable) d'entrée en fonctions sera le 1er juillet 1995. Toute demande, accompagnée d'un curriculum vitac et des noms et adresses de irois réferences, doit être expédiée à l'adresses suivante : Directeur, École d'ingénierle et de technologie de l'Information, Facuit de génie, 160, rue Louia Pasicur, Ottawa (Ontario) N. 18 ens. Ces postes sont assujettis aux approbations budgélaires. L'Université d'Ottawa pratique en maltère d'emploi et invite toutes personnes qualifiées, l'équile en maltère d'emploi et invite toutes personnes qualifiées, pour justifier en maltère d'emploi et invite toutes personnes qualifiées, pour justifier en montier s'olitées, les autochiones et les personnes handicapées, à postuler. Les temmes soni fortement encouragées à poser leur candidature. En accord avec les eatiesse dabort, mais non exclusivement, aux personnes adatesse dabort, mais non exclusivement, aux personnes avaites dabort, mais non exclusivement, aux personnes qualitées. L'illement de l'étre de l'université de l'aux de l'étre de l'université de l'aux de l'étre de l'aux de l'aux de l'aux de l'aux de l'aux de l'aux de l'étre de l'aux de l'aux de l'aux de l'aux de l'aux de l'aux de l'étre de l'aux de l'aux

University of Ottawa

THE SCHOOL OF INFORMATION TECHNOLOGY AND ENGINEERING

The School of Information Technology and Engineering (SITE) seeks applications for two two-year contractual teaching positions at the Assistant Professor level in Computer Science, and two two-year Lecturer positions in the general areas of Computer Engineering.

For the rank of Assistant Professor candidates are required to have a Ph.D. in Computer Science or a related discipline. For the rank of Lecturer, candidates must have a M.A.S. or equivalent degree in Computer Science, Computer Engineering, or related discipline

Successful candidates will be expected to teach a heavier than normal course load consisting mainly of undergraduate courses. These same candidates must have excellent academic redentials and the ability to teach effectively at the undergraduate level, perferably in both English and Prench. Salary will be commensurate with qualifications and experience.

The School currently has over 1500 undergraduate students, over 260 graduate students and 41 faculty. It offers a full slate of degrees at the Bachelors, Master's and Doctoral levels in Computer Engineering, Electrical Engineering, Software Engineering and Computer Science. The Ottawa-National Capital region offers a remarkable variety of cultural and recreational opportunities.

Processing of applications will continue until the positions are filled. The starting date is July 1, 1999. Applications including a curriculum vitae and the names and addresses of three referees should be sent to: The Director of the School of Information Technology and Engineering, Faculty of Engineering, 150 Louis Pasteur, Ottawa, ON, KIN 6N5. Positions are subject to budget appropriate.

The University of Ottawa is committed to employment equity, welcomes deversity in the workplace, and encourages applications from all qualified individuals including members of visible minorities, about guisting persons and persons with disabilities. The individual persons and persons with disabilities. The individual persons and persons with one woman.

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CRAILTON UNIVERSITY — Department of Mechanical and Aerospose Engineering. Application are invited for a timuse Levil position at the Austinat Professor level in the Department of the Aerospose Engineering. Application are invited for a timuse Levil position at the Austinat Professor level in the Department of Commence Levil. 1, 1997. The position is subject to budgetary approval. Preference will be given to Department of the Programment of the Department of the Aerosposition and Controls. Membership or eligibility for membership in Space programs, and Devardence Aerosposition of the Aerosposition of th

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The UNIVERSITY of WESTERN ONTARIO

Assistant Professor — Library & **Information Science**

The Faculty of Information and Media Studies at the University of Western Ontario invites applications for a tenure-track position in the Library and Information Science programs Candidates must lawe a Phi in or nearing completion in birary and information science or a related area, and show evidence of strong research potential and excellence in teaching. Professional experience as a bibrarian or information manager in a traditional or non-traditional setting is highly desirable. The appointment will commence July 1, 1999.

al setting is highly desirable. The appointment will commence duly 1, 1999.

Related to the MLIS program, the successful candidate will demonstrate strong skills in one or more of the following areas of specialization information services and sources, information management, corporate information, management and research methods. Related to the decoratory of the program in library and information services, the candidate will above demonstrated research expertise in the area of information needs and uses and the area of information policy. The candidate will also be expected to participate in collaborative research and teaching opportunities in the expanding environment of the Faculty which also includes a graduate program in Journalism and an undergraduate program in Media, Information and Technoculture. More information about the Faculty may be found at http://www.fims.uwo.ca.

Interested candidates should send their curriculum vitae, names of three referees and copies of

Dr. Manjunath Pendakur, Dean Faculty of Information & Media Studies The University of Western Ontario Middlesex College London, ON CANADA NA 5B7 Tel: (519) 661-3542 Fac: (519) 661-3506 Pendakur@ulian.uwc.ca

Deadline: April 1, 1999

Positions are subject to budgetary approval. In accordance with Canadian Immigration require-ments, priority will be given to Canadian Citizens and Permonent Residents of Canada. The University of Western Ontario is committed to employment equity, welcomes diversity in the workplace, and encourages applications from all qualified individuals including women, mem-bers of visible minorities, aboriginal persons, and persons with disabilities.

Ontario Institute for Studies in Education

OISE/UT

of the University of Toronto

Career Counselling & Development

Applications are invited for a tenure-stream position in Career Counselling and Development in OISE/UT's Department of Adult Education, Community Development and Counselling Psychology.

The successful candidate will have a doctoral degree and recognized expertise in the areas of career counselling, assessment, and career development theory. Preferred candidates will possess a proven record of scholarly publication and will be expected to make a strong contribution to graduate education and to preservice teacher education.

Responsibilities of this position include: research; teaching; and supervision of master's and doctoral theses. Rank and salary will be commensurate with qualifications and experience. The preferred starting date for the appointment is July 1, 1999, or as soon as possible thereafter.

Applications, which must include full curriculum vitae, should be submitted by April 30, 1999 to Professor Michael Fullan, Dean, OISE/UT, 252 Bloor Street West, Toronto, Ontario, M5S 1V6. Three confidential letters of reference should be sent directly to Dean Fullan by the same date. In accordance with its Employment Equity Policy, the University of Toronto encourages applications from qualified women and men, members of visible minorities, aboriginal peoples, and persons with disabilities. In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents of Canada. For more information about DISE/UT, please visit our web site at http://www.oise.utoronto.ca.



ASSISTANT PROFESSOR — SCHOOL OF AUDIOLOGY & SPEECH SCIENCES

Opening for a tenure track position at the rank of Assistant Professor in the School of Audiology and Speech Sciences, available July 1, 1999. The School offers graduate education (M.Sc. And Ph.D.) for clinical or research careers in speech-language pathology/audiology. Duttes include instruction in human language processing and neurolinguistics, research, and university/school service. Requires a Ph.D. and evidence of schoolarly excellencer preference to applicants with an interest in acquired language disorders and graduate-level teaching experience. Salary will be commensurate with qualifications. This position is subject to final budgetary approval.

Interested persons should send a letter of application, curriculum vitae, and the names (phote numbers and addresses) of three referees by March 26, 1999 to: Professor Judith Johnston, School of Audiology and Speech Sciences, UBC, 5804 Fairview Aveoue, Vancouver, B.C., 1987, 173

UBC hires on the basis of meril and is committed to employment equity. We encourage— all qualified persons to apply. In accordance with Canadian immigration requirements, this advertisement is directed to Canadian effize

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UNIVESTRY OF RIVES' COLLEGE—Foundation Year Programme. See advertisement under "Humanities".

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ENVIRONMENT/RESOURCE/ FOREST SOCIOLOGY

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ENVIRONMENTAL STUDIES/ GEOGRAPHY

CEGGRAPY

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in distance education and deliness university education to approximately 16,000 students per year. Althabascu limentify develops and maintenar an environment that supports equitable working conditions for members of groups (studenarly under expeciented in the university in a root offers of the results of the control of

FROMOMICS/HUMAN FACTORS

UNIVERSITY OF WATERLOO — Ergonomical Human Factors. The Department of Krissology at the Ministry of the Control of Cont

FAMILY STUDIES

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Manitoba, R3T 2N2 (e-mail: bond@ms.umantoba.cs; Fasc (204) 474-5952; phone: (204) 474-6952; he appointment date is July 1, 1999. The closing date for receipt of applications is March 30, 1999. Applications received after the date may be considered if the position is not filled.

FINE ARTS

FINE ARTS

OKANAGAN UNIVES.TITY COLLEGE — The Department of Fine Arts in the Stauly of Arts and Education requires a College Professor to teach first and second year studies course in the Diploma program Subject may reclude Drawling. Incomparison of the College Professor to teach first and second year studies course in the Diploma program Subject may reclude Drawling. Incomparison and Designes of the College Professor of the College Professor

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d'emploi. UNIVERSITY OF KING'S COLLEGE — Founda-tion Year Programme. See advertisement un-der "Humanities."

GEOGRAPHY

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MCMASTER UNIVERSITY — The School of Geography and Geology at Midster University is seeking an economic geography of a full stime feature-state control, at the Verilla of Assistant Profession of fini in exceptional case in Section Assistant Profession of finite in Section Control of Assistant Profession of finite in Section Control of Assistant Profession Control of Control of Assistant Profession Control of Control o



Associate Vice President Research

Applications are invited for the position of Associate Vice-President - Research of the University of Windsor. The University of Windsor is a mid-sized, comprehensive university with solid reputation in teaching, research and scholarship. Canada's southernmost university, noted for its commitment to diversity and equity, offers a broad range of undergraduate, graduate, professional and co-op education programs to more than 12,000 full- and parttime students; the support of 460 full-time faculty and 660 full-time staff; innovative partnerships with business, industry, labour and the community; a location on an international border with cooperative agreements with neighbouring Michigan universities; and an attractive and supportive campus environment in a dynamic, affordable, and cosmopolitan city of 200,000 people.

Reporting to the Vice-President, Academic, the Associate Vice-President - Research will be a person of academic imagination and innovation, with a demonstrated record of peer-evaluated achievement in her/his area of specialization, as well as the disposition to be responsive to opinions of faculty members, and a demonstrated capacity to interact positively with specialists in disciplines other than her/his own. Elig/bility for appointment in an academic department of the University is also essential. The University is committed to enhancing and enlarging its range of research activities. The Associate Vice President

Research will play a leadership role in developing and facilitating research of all kinds. The successful candidate will have knowledge of the workings of granting agencies and will know how to work effectively with a wide range of funders. See the detailed Position Profile at http://www.uwindsor.ca/avprsearch

Letters of application should include a full curriculum vitae and the names and contact information for three referees. The Committee anticipates an appointment in the 1998-1999 academic year, and the terms of the appointment and compensation are negotiable. Applications should be submitted to the address below by April 15, 1999.

The University of Windsor is committed to equity and diversity in the workplace and welcomes applications from Aboriginal persons, persons with disabilities, and members of visible minorities, Applications from women are particularly encouraged. In accordance with Canadian immigration regulations, this advertisement is directed to Canadian citizens and permanent residents of Canada

The Office of the Vice - President, Academic, The University of Windson 401 Sunset Avenue, Windsor Ontario N9B 3P4 Tel: 519/253-3000 Ext. 3879

Fax: 519/971-3692 E-mail: ahranka@uwindsor.ca

the degree that works



Queen's University at Kingston Director of the School of Medicine

Applications are invited for the position of Director of the School of Medicine at Queen's University. The Director will be responsible for all academic and administrative matters within the School.

We are searching for an outstanding individual with proven administrative experience and strong leadership who, as Director, will foster excellence in teaching while strongly supporting the development of research within the School. The qualified applicant shall have senior administrative experience within a medical school, a relevant background in feaching and a demonstrated ability to nurture and support research and scholarship. Experience in working with non-traditional funding plans is highly desirable. As Director of one of three schools within the Faculty, the incumbent will report to the Dean and Vice-Principal of Health

In accordance with Canadian Immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. Queen's University is committed to employment equity and welcomes applications from all qualified women and men, including visible minorities, aboriginal people, persons with disabilities, gay men and lesbians. Nominations and letters of application, in the latter case accompanied by a curriculum vitae and names of three referees, should be directed by no later than Friday, April 16, 1999 to. Dr. B.T. Smith, MD, FRCPC, Dean and Vice-Principal, Faculty of Health Sciences, Botterell Hall, Room 234, Stuart Street, Queen's University, Kingston ON K7L 3N6.

Seath Committee, School of Geography and Geology, McMattee, Unoccity, 1250 Man. Street, West, ABB-121, Ammittee, ON, Eds Mill a scool-dance with Canadan Immigration requirements, this advertisement of detected in the first instance to Canada McMatte to detected in the first instance to Canada McMatte, University a committed to family and the control of the control

GEOLOGICAL SCIENCES

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GERMAN

UNIVERSITY OF KING'S COLLEGE — Founda-tion Year Programme. See advertisement un-der "Humannies"

GERMANIC & SLAVIC LANGUAGES & LITERATURES

UNIVERSITY OF WAIRAROD — Germanic & Stavic Languages & Ulestaviers, Applications are being accepted for the position of Assistant on Associate Profession of German, full-time, termie trade, beginning july 1, 1939. Philo or control of Assistant Profession of German, full-time, termie trade, beginning july 1, 1939. Philo or control of the profession of Competency in English and German, strong commitment to research and teaching-accounted closing and supervision at the under graduate and students of Competence in Rousian language, Intensity and medical Competence in Rousian language, Intensity and medical Competence in Rousian language, Intensity of Committee Competence in Rousian Language and Literatures, University of Waterloo, Own Rd. 161. Committee Competence in Rousian Language and Literatures, University of Waterloo, Own Rd. 161. Committee Competence in Rousian Language and Literatures, University of Waterloo, Own Rd. 161. Committee Competence in Rousian Language and Literatures, University of Waterloo, Own Rd. 161. Committee Competence in Rousian Language and Literatures, University of Waterloo, Own Rd. 161. Committee Competence in Rousian Language and Literatures, University of Waterloo, Own Rd. 161. Committee Commit

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HISTORY

WILERIO LAUBER UNIVERSITY — The Department of History invites application for three Tex-month indirectivem positions (bullet to build gatary approval), all at the Assistant Professor Level The first approximent is in early important business. The condyes source in European history (1450-1789), third year courses in the Renassance and the Remarks of the Commission, and an Additional Councy, possibly in formation, and an Additional Councy possibly in the Commission, and an Additional Councy for the Commission, and an Additional Councy for the Commission, and a modern and the Councy for the Councy for

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Tute, please contact Dr. Naunce Williams, Chin, History Department, at (250) 762-548, tool 1921. Salary and owning conditions are go-sended by the Chanagan University College Faculty on the Salary scale in dependent upon qualification of the salary scale in dependent upon qualification with a different numbers of three referees by Mach 26, 1999 feet tools District, Charged (Salary Salary S

HUMANITIES

THE UNIVERSITY OF EINCS COLLEGE invites applications for the position of Traching Fellow in the Foundation of the position of Traching Fellow in the Foundation view Programme General Services and contract beginning 1 July 1999 with position of the Foundation of the Programme Fellow in the Prog manutes of secal science as a minimum. The po-sition is subject to encollents, Islay, approx-mately 32,279 to 324,954 (1988-1993). Applica-tions, rudding a curvalum rate and there let-ters of takkenne, should be sent to Di Nell Robertson, Director, Boundation Year Por-giamme, University of Kingi, College, Haldax, Nova Scotta BH 241. Closing date for applica-tions; 30 April 1999.

INTERNATIONAL DEVELOPMENT STUDIES

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BROCK UNIVERSITY — The Department of French, Italian and Spanish muttes applications for a ter-month inneed termappornment in Italian and French, Italian and Spanish muttes applications for a ter-month inneed termappornment in Italian and English Proven experience in teaching in Italian and English Proven experience in teaching language course, including translation, at all underguiduate levels in teaching and an applications of a discontinuous properties of the province of the Italian and English Proven experience in teaching language course, including translation, at all underguiduate levels in teaching and the Italian and English Province in Italian and Spanish (15, 1999 Candidates found to the Italian and Spanish, Blook University, St. Candidates, Oranian Candidates, Italian and Spanish, Blook University, St. Candidates, Changania, Changania, Changanian and analysis of the Italian and Spanish, Blook University, St. Candidates, Changania, Changania, Changanian and analysis and permanent teachest Blook University is committed to a positive action policy aimed at education and permanent tesedent Blook University is committed to a positive action policy aimed at education and permanent tesedent Blook University is committed to a positive action policy aimed at education and permanent tesedents Blook University is committed to a positive action policy aimed at education and permanent tesedents Blook University is committed to a positive action policy aimed at education and men andidates are equally encouraged to apply.

JEWISH STUDIES

JEWISH STUDIES

MCGILL UNIVERSITY — The Department of Jewish Studies at McGill University invotes applications for an enty level, the uneversity private applications for an enty level, the uneversity private approach and the second of the s

KINESIOLOGY

UNIVERSITY OF CALGARY — Exercise Physiology. The University of Calgary invites applica-

lum vrtae, a brief description of your research in-terests, and three names of referees (including addresses, phone/fax and email addresses) prior to Marth 31, 1999 to Di IR. Zeroide, Dean, Fac-ulty of Kinesiology, University of Calgary, 2500 University Drive NW, Calgary, Alberta T2N 1N4.

LANGUAGES

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LANGUAGES & LINGUISTICS

UNIVERSITY OF SASKATCHEWAN — The Department of Languages and Unguistus in vites applications for a tenuire-track position in German at the Assistant Professor level, commencing fully 1, 1999, subject to budgetary approval. Applicants should have a PhD in German member she was a trained to find the control of the



Lethbridge

University

The University of Lethbridge

DEAN **FACULTY OF ARTS AND SCIENCE**

The University of Lethbridge is a research focused institution devoted principally to the education of undergraduates. The Faculty of Arts and Science seeks to appoint a Dean.

and Science seeks to appoint a Dean.

The University of Lethbridge, situated on the picturesque Oldman River in Southern Alberta, is known around the world for its striking architecture and location. Its huge art collection and Olympic-sized pool are among its many amenities. It is a primarily undergraduate university with 5,500 studenis and is recognized for its excellence in teaching, research and scholarship. The strength of the University lies in its ability to provide excellent undergraduate teaching in an environment made superior by the efforts of faculty research and scholarship. The University of Lethbridge has a strong reputation for putting students first. It is a very collegial institution which provides its faculty and students with a supportive environment.

The Faculty of Arts and Scrence is one of the three faculties and two schools at the U of L. It has 16 academic departments. It is by size the largest faculty and by philosophy/central to the University. Reporting to the Vice-President (Academic) the Dean is responsible for the overall operations of the Faculty, specifically budget, academic programs, and instructional staff.

The successful candidate must be eligible for appointment as a lenured full professor, must have an earned doctorate degree and a demonstrated commitment to both scholarship and teaching. Candidates should have a proven record of administration, teaching and research and well developed and demonstrable leadership, decision-making and communication skills.

This is a five-year renewable term position beginning July 1, 2000 or by agreement. Written nominations or applications for the position, accompanied in the latter case by a resume of qualifications no later than October 1, 1999.

Howard E. Tennant, Ph.D. President and Vice-Chancellor The University of Lethbridge Lethbridge, Alberta, T1K 3M4 e-mail: tennant@uleth.ca

Additional information about the University, Faculty and City can be viewed at http://home.uleth.ca/hum/DeanA&S

The University of Letibridge is an equal opportunity employer and offers a non-smoking environment. In accordance with Canadian immigration requirements, first preference will be given to Canadian citizens and permanent residents of Canada.

PROGRAM SECTOR HEAD — Vaughan Memorial Library

Acadia University mvites applications for a librarian in the Vaughan Memorial Library The successful candidate will serve a three-year term as Program Sector Head. This is a full-time appointment beginning on July 1, 1999.

ACADIA UNIVERSITY

Acadia is a primarily undergraduale university that aims to integrate information technology into the academic programs of the University. Within this context, the Lit is seeking an unovative and flexible individual who can provide leadership and help develop new information servives and learning environments for library users.

Professional librarians at Acadia are primarily responsible for teaching, developing information services, collection development, and faculty liaison. In addition, the Program Sector Head will provide vision, leadership, coordination in program development and delivery of library services, and contribute to the formation of policies for meeting current and future needs. Immediate proprities include guiding the Library's approach to information iterary, rollection development and management; document delivery services and networked electronic information resources.

The Program Sector head is responsible for the efficient administration of the Program Sector (including librarians, the University Archivist and support staff) and represent the Program Sector on the Library Management Team. The successful candidate will have broad knowledge and experience in the delivery of library services demonstrated ability to advance innovative programs in response to a rapidly changing information and service environment; a proven record of innovation and a successful record of decision making and problem solving.

Required qualifications include an MLS for equivalent! from an ALA accredited library school, plus mirmum of five years professional experience in an academic or research bibrary. Demostrated ability to work in a cultaronive environment; excellent communication skills; strong leadership, analytical and accesses skills, and a rommitment to professional development are essential in this position.

In accordance with Canadian immigration requirements, this advertisement is directed to Canadian citizens and permanent residents in the first instance. Acadia University is an equal opportunity employer, Acadia University reserves the right not to fill this position or to fill this position at a level different from the advertised level or terms.

Written applications, including resume with names of three references must be received by April 16, 1999. Contact:

Lorraine McQueen, University Librarian Vaughan Memorial Library Acadia University, Wolfville, N.S. BOP 1X0

Wolfville Nova Scotia

Applications will also be accepted via fax at 19021 585-1094

UNIVERSITY OF SASKATCREWAN — The Department of Languages and Linguistics in Spanied at the Austiant Professor level, commencing July 1, 1999, judget to budgetary approval, applicants should have a Phon Sprind, complete or near rempletion) peaces rather or should have demanded to the commencing July 1, 1999, judget to budgetary approval, applicants should have demonstrated everletice in teaching. The successful candidate must be prepared to each language, literature and culture courses at the undergraduate level, work on program development, and derence remoder in commencial control of the control of

LAW

UNIVERSITY OF BRITISH COLUMBIA — The Faculty of Law at the University of British Columba market applications for a full time tenuit back portion, remmencing lay 1, 1999 for a subsequent date to be agreed upon with the Dean). He Faculty welcome applications from candisates trong underlay about the Company of the Columba of the Col

final budgetary approvat. The University of British Columbia hires on the basis of merit and is committed to employment equity. We encourage all qualified persons to apoly in accordance with Canadian immigration regulations, this advertisement is directed to Canadiant entirets and permanent

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ne ter avril 1999, 3. Mme Monique Sarbali Av-naud, directrize, Departement de Interators et corres, Universit de Monifail, C. Palls, succu-sale Cente-ville, Monifail, Quebech, 195, 317, conformement assu expenses presentes en matiete d'immigration au Canada, cette annonce s'adresse aux (previous canadates et actedients permanents, L'Université sousciri à un pro-ference et au pissope d'équité en matière d'em-ploi, (1975).

MANAGEMENT

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MATHEMATICS

UNIVERSITY OF WATERLOO — The Department of Combinatorics and Optimization at the University of Waterloo invites applications for a three-year definite term faculty position as Research Assistant Professor in the area of cryptog-

raphy. Applicants in applied areas of cryptoguiphy are especially encouraged. A PhD and proven
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sent and stratishing are required. The main responsibility will be research, but dritter may include supervising graduate student. The main responsibility will be research, but dritter may include supervising graduate students and teachling up to two one-sementer courses per year. The
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MATHEMATICS & STATISTICS

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LAKCHEAD UNIVERSITY — The Department of Mathematics and Statistics at lakehead University invites applications from strong candidate for two tenue track positions of the assistant professor level to begin August 1, 1999. One position will be in a research probability and ratios, and the processor of the service of the servi

indications from women, members of visible minorities, absolingly appeals peoples, and person with disabilities.

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WINVERSITY OF BRITIS OLUMBUA — The Department of Medical Genetics at the University of Britah Columbia has an opening for a Research Association. The successful conditions will be a second association and a second association association and a second association assoc

UNIVERSITY OF WATERLOO — Medical Sciences. The Department of Kneeology at the University of Waterloo seeks an outstanding disease the Control of the Control

MEDICINE

MCGILL UNIVERSITY — Faculty of Medicine. The Artificial Cells and Organs Research Cen-tre in the Faculty of Medicine at McGill Universi-ty invites applications for faculty positions at the Assistant Professor level. The successful applicants

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Queen's University invites application or nominations to fill the position of Vice-Principal (Academic). The appointment, effective July 1, 2000, will be for a five-year period and may

The University is located in the historic city of Kingston, Ontario and has a student enrolment of 13,000 full-time and 4,000 part-time with approximately 1,000 faculty and 2,000 staff. The city enjoys an abundance of cultural and recreational activities.

Reporting directly to the Principal, the Vice- Principal (Academic) will serve as key member of the senior management team of the University and will provide leadership in the promo-tion of excellence in teaching and scholarship. The Vice-Principal will work closely with Faculty Deans, Directors of Schools and the Senate in administration, evaluation and planning of academic programs, staffing strategy and the operation of academic support units. Duties will also include participation in matters related to the academic mission of the University at the provincial, national and international levels.

The successful candidate will have an outstanding record of leadership and will have demonstrated excellence in teaching and scholarship.

In accordance with Canadian Immigration requirements, this advertisement is directed to Canadian citizens and permanent residents. Queen's University has an employment equity program, welcomes diversity in the workplace and encourages applications from all qualified women and men including visible minorities, aboriginal peoples, persons with disabilities, gay men and lesbians.

Written nominations or applications for the position, accompanied in the latter case by a resume of qualifications and experience and the names of three referces should be sent no later than March 26, 1999 to: William C. Leggett, Principal and Vice-Chancellor, Richardson Hall, Room 206, Queen's University, Kingston, CANADA K7L 3N6.

will establish their texasish program as members of the Artificial Cells and Drgans Research Centre. Academic positions will be offered in the Department of Physiology, on the Department of Biomedical Engineering Pharmetology, or Bubch Cells and Cells and

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full complement of general physiatry programs and ethabilitation services and opportunities for an advantage of the programs and ethabilitation services and opportunities for a substitution services and opportunities for a substitution services and opportunities and expensive substitution of the programs of the physiatra substitution of the physiatra substitution

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Athabasca University, Canada's leading distance educetion university, Invites applications for academic appointments in the Centre for innovative Management. Operating Canada's largest executive MBA program the Centre for innovative Management is located in St. Albert, immediately north of Edmonton, Alberta.

With over 800 students, our MBA program continues to expand nationally end internationally opening up new opportunities for full-time faculty. We are seeking a unique set of competencies including an ability to create a stimulating electronic learning environment by facilitating and challenging adult students in group discussions and activities.

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L'examen des candidalures se poursulvra jusqu'à ce que les posles solent comblés. Le daie (aégoclable) d'entrée en fonctions sera le ter janvier 1999 ou le 1er juillet 1999. Toute demande, accompagnée d'un curriculum wilae et des noms et adresses de trois références, doil étre expédiée à l'adresses suivante : Dirocteur, École d'ingénierle et de tochnologid of l'information, Faculté de génie, 150, rue Louis Pasteur, Ottawa (Ontario) KIN 6KS. Ces postes sont assujettis aux approbalions budgétaires. EUlouversilé d'Ottawa pratique l'équilé en matière d'emploi et invite toutes personnes quaillées, y compris les minorités s'uisbtes, les aulochtones et les personnes bandicapées, à posiuler. Les fenunes sont fortement encounagées à poser leur candidataire. En accord avec les exigences canadiennes d'immigration, celte ammone s'adresse d'abord, mais non caclusivement, aux personnes ayant la citoyennelé canadienne ou le statul de résident permanent.

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Processing of applications will continue until the positions are filled. The starting date is January 1, 1999 or July 1, 1999. Applications including a curriculum vitac and the names and addresses of three referees should be sent to: The Director of the School of Information Technology and Engineering, Faculty of Engineering, 150 Louis Pasteur, Ottawa, ON, KIN 0N5. Positions are subject to budgel approval.

The thilversity of Ottawa is committed to employment equity, wet-comes diversity in the workplace, and encourages applications in ail qualified individuals including members of visible minori-ties, aboriginal persons and persons with disabilities. The Udversity strongly encourages applications from women.

In accordance with Canadian immigration requirements, priority will be given to Canadian citizens and permanent residents of Canada.

The pourson is to begin on 1st July, 1999, or as soon thereafter as possible. Candidates should pourse a PDD and have demonstrated both an excellent research root and an inpution to text. The control of the pourse of the strongly physics based undergradule for the pourse of the pou

statement of research interests and letters from three referees should be sent by April 30th, 1999 to Dr. Dr. Chettle, Radiation Sciences Unit, De-partment of Physics & Autonomy, McMassee Univ-versity, Hamilton, Ontano, 185 441, Canada. Pohone (1) 905 255 1446 et 21340, FAX (1) 905 528 4339, e-mail: thettle@monaster.ca.

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UNIVERSITY COLLEGE DF CAPE BRETDN — Po-litical Science. The Department of Politics, Gov-ernment of Public Administration in the School of Community Studies at the University College of Cape Bieton mystes apolitations for two tenur-track Assistant Professor positions to commence

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DALHOUSE UNIVERSITY — The Department of Theater at Dislouder University mosts against a not five and an Dislouder University mosts against a not for a limited term appointment, for the academic year 1997-2000, to provide entruction in the diploma programme in contume studies. The successful candidate will read in the following areas: contume hotsey, show-refasted costume in the successful candidate will also design contumes to flour productions. Qualifications reported are an advanced degree another appropriate professional theater experience. Eaching experience and about the common continuous content of the superiories. Teaching experience and a post-secondary level considered an asset, it aims and subject to the content of the superiories. Teaching experience and excession and the common content of the content of the superiories should be sent to: The Champerson, Department of Theater, Department of the content of the superiories should be sent to: The Champerson, Department of Theater, Department of the content of the superiories should be sent to: The Champerson, Department of Theater, Department of the superiories of the content of the superiories of the superiories of the content of the superiories of th

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Zero Increase for University Transfers

By BILL GRAHAM

N budget speech 1999 the federal government announced it will spend a small amount on health, including a modest amount on research (mainly health research), but little else. There is no new funding for post-secondary education or social services under the Canada Health and Social Transfer — not one thin dime.

In an era when Canadian society, including its universities, is still reeling from the damage done by the infamous 1995 budget, the massive cuts to post-secondary education and social services, amounting to \$3.7 billion, could have been restored, but they were not.

Meanwhile, many jurisdictions south of the border — which include most of our primary competitors for new appointments — have been raising their appropriations for higher education. California recently increased its funding by 23 per cent. In 1996-1997 full professors in Canada's largest universities were paid 25 per cent less, on average, than their counterparts in the U.S.; and newly hired assistant professors were paid 22 per cent less, on average, than they would have earned in U.S. institutions.

The federal government is sitting preity. The federal surplus, based on current year-to-date projections, is expected to reach an astounding \$11.5 billion in fiscal 1998-1999, but the sound of this surplus will not be heard across Canada. It will be muffled once again through accounting fiddles to dampen the public's interest in expanded program spending for higher education and social services.

Finance Minister Paul Martin is predicting that a shortfall in corporate income tax revenues, changes in equalization transfers to the provinces, the agricultural assistance



program, the Fisheries Adjustment and Restructuring Program, EI premium reduction, and other unidentified economic developments will all reduce the surplus to \$7.2 billion. From that, he's setting aside \$3 billion as a contingency fund for 1999-2000, which will automatically go to debt reduction if unused. (The \$3 billion 1998-1999 contingency fund was applied to the debt.)

And, as with last year's budget, the remaining cash surplus will be hidden by applying it to spending in future years – but charging it to the 1998 budget – a practice the Auditor General has condemned. Last-minute allocations applied to but not spent in the current fiscal year include a \$3.5 billion one-time supplement to the Canada Health and Social Transfer (for bealth care only), \$200 million to the Canada Foundation for Innovation, \$95 million for the Canadian Institute for Health Information, \$35 million for the Canadian Health Services Research Foundation, and \$200 million for humanitarian and international initiatives.

As a result of the surplus shuffle, program spending in Canada as a percent of the economy will fall even further from 1993-1994, when it was more than 16 per cent of GDP, to 12 per cent of GDP in 2000-2001 — its lowest level in 50 years.

By deliberately downplaying the size of the surplus, Paul Martin is able to make it appear that he is acting "prudently," and he hopes to stifle the voices of Canadians who call for significant reinvestment in public spending on such necessities as post-secondary education and social services.

Paul Martin also is underestimating the size
of the surplus in fiscal 1999-2000, which by all
accounts is likely to be in excess of \$10 billion.

The result will be further hardship on Canadian universities to maintain quality in the creation and dissemination of knowledge, to hire and retain the best young academics available, and to restore accessibility for students at affordable fee levels.

Pressures on our public institutions to corporatize, privatize, and vocationalize higher education will increase. The modest infusions of money into (mostly health) research is welcome, but it is not a replacement for the core funding which is so desperately needed.

Pas de hausse des paiements de transferts pour l'enseignement postsecondaire

ORS du dépôt du budget de 1999, le gouvernement fédéral a annoncé qu'il injecterait un peu d'argent dans la santé, y compris une somme modeste pour la recherche, principalement la recherche dans le domaine de la santé, mais rien de plus. Il n'a pas prévu un sou pour l'enseignement postsecondaire ou les services sociaux en vertu du Transfert canadien en matière de santé et de programmes sociaux.

Alors que la société canadienne, notamment ses universités, subit encore les contrecoups de l'infâme budget de 1995, le gouvernement aurait pu rétablir les 3,7 millions de dollars qu'il avait soustraits aux services sociaux et à l'enseignement postsecondaire, mais il ne l'a pas fait.

Dans l'intervalle, de nombreux états américains, entre autres ceux qui sont nos principaux concurrents pour attirer les jeunes professeurs, ont augmenté leurs crédits au titre de l'enseignement post-secondaire. La Californie, notamment, a accru son financement de 23 p. 100. En 1996-1997, les professeurs titulaires des plus grandes universités canadiennes touchaient en moyenne 25 p. 100 de moins que leurs homologues américains.

Les professeurs adjoints nouvellement embauchés touchaient en moyenne 22 p. 100 de moins que s'ils avaient travaillé dans un établissement américain.

Le gouvernement fédéral tient le bon bout. Il s'attend à obtenir un stupéfiant excédent budgétaire de 11,5 milliards de dollars en 1998-1999 d'aprés les prévisions depuis le début de l'exercice. Toutefois, d'un bout à l'autre du pays, nul n'en verra la couleur. On l'étouffera encore une fois en truquant les chiffres afin de modèrer l'intérêt de la population dans les dépenses de programmes au titre de l'enseignement postsecondaire et des services sociaux.

Le ministre des Finances prévoit que le manque à ga-

gner attribuable à la baisse des recettes provenant de l'impôt des sociétés, aux modifications apportées aux paiements de péréquation pour les provinces, au programme d'aide à l'agriculture, soit le Programme d'adaptation et de restructuration des pèches canadiennes, à la réduction des primes de l'assurance-emploi ainsi qu'à d'autres faits économiques non identifiés diminiueront l'excédent à 7,2 milliard de dollars. De cette somme, 3 milliards de dollars sont affectés à la réserve pour éventualités pour l'exercice 1999-2000 qui servira d'office à réduire la dette si elle n'est pas nécessaire. (Les 3 milliards de 1998-1999 au titre de la réserve pour éventualités ont servi à réduire la dette.)

À l'instar du budget de l'année dernière, cet excédent sera dissimulé en l'appliquant aux dépenses des prochains

L'éducation est d'une Importance critique, car elle fournit aux Canadiens les compétences, les aptitudes et l'attitude qui leur permettront de saisir les nouvelles possibilités que leur offre l'avenir. — Le discours du budget, le 16 février 1999

exercices mais en le comptabilisant au budget de 1998. Le Vèrificateur général a d'ailleurs condamné cette praique. Des crédits de dernière minute seront affectés à l'exercice actuel mais ne seront pas dèpensés pendant cet exercice. Il s'agit d'une somme supplementaire de 3,5 milliards de dollars pour le Transfert canadien en matière de santé et de programmes sociaux (pour la santé seulement), de 200 millions de dollars à l'intention de la Fondation canadienne pour l'innovation, de 95 millions de dollars à l'Institut canadien d'information sur la santé, de 35 millions de dollars à de dollars à conserve de la finance de dollars à l'Institut canadien d'information sur la santé, de 35 millions de dollars à de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'intention de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'anstitut canadien d'information sur la santé, de 35 millions de dollars à l'intention de dollars à l'int

manitaires et internationales.

À la suite de ce remaniement de l'excèdent, les dépenses de programmes continueront de chuter à 12 % du PIB en 2000-2001, son plus bas niveau en 50 ans. Cette proportion est même inférieure à celle de 1993-1994, alors qu'elle se chiffrait à plus de 16 % du PIB. En outre, M. Martin sousestime délibérément l'excèdent financier de 1999, qui risque d'être supérieur à 10 milliards de dollars.

En minimisant délibérément la taille de l'excédent budgétaire, le ministre Paul Martin peut ainsi montrer qu'il agit avec prudence. Il espère faire taire ces Canadiens et ces Canadiennes qui revendiquent un réinvestissement important des deniers publics dans des services nécessaires comme l'enseignement postsecondaire et les programmes sociaux.

sociaux

Encore une fois, Paul Martin sous-estime la taille de l'excédent budgétaire de l'exercice 1999-2000 qui risque de dépasser les 10 milliards de dollars.

Par ces nouvelles mesures budgétaires, les universités canadiennes èprouveront davantage de difficulté à maintenir la qualité de la créa-

tion et de la diffusion des connaissances, à embaucher et à garder les jeunes universitaires les plus brillants et à ramener les frais de scolarité à des niveaux décents pour les éholdants

Les pressions sur nos établissements publics pour les privatiser et les transformer en instituts techniques s'intensifieront. Les modestes injections de crédits dans la recherche, principalement la recherche pour la santé, sont accueillies avec satisfaction mais elles ne remplacent pas le financement de base désespérément nécessaire.

Traduit de l'articte «Zero Increase for University Transfers».

la Fondation canadienne pour la recherche en services de